



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
DECEMBER 5, 2023 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (p.1-2)

- I. CALL TO ORDER**..... Wallace Dunn, President
- II. ROLL CALL AND ECHD BOARD MEMBER ATTENDANCE/ABSENCES** Wallace Dunn
- III. INVOCATION**..... Chaplain Doug Herget
- IV. PLEDGE OF ALLEGIANCE** Wallace Dunn
- V. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM**..... Bryn Dodd (p.3)
- VI. AWARDS AND RECOGNITION**
 - A. December 2023 Associates of the Month** Russell Tippin
 - Nurse - Michelle Schnuriger
 - Clinical – Zenia Marquez
 - Non-Clinical - Mary Helen Sanchez
 - B. Net Promoter Score Recognition**..... Russell Tippin
 - Wheatley Stewart Medical Pavilion Endo Surgery
 - C. Emergency Management Recognition** Russell Tippin
- VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VIII. PUBLIC COMMENTS ON AGENDA ITEMS**
- IX. CONSENT AGENDA** Wallace Dunn (p.4-36)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. Consider Approval of Regular Meeting Minutes, November 7, 2023**
 - B. Consider Approval of Joint Conference Committee, November 28, 2023**
 - C. Consider Approval of Federally Qualified Health Center Monthly Report, October 2023**
- X. COMMITTEE REPORTS**
 - A. Finance Committee**Don Hallmark (p.37-82)
 - 1. Financial Report for Month Ended October 31, 2023

- 2. Consent Agenda
 - a. Consider Approval of WEBMD Ignite (formerly Healthgrades and Mercury) Contract Renewal
 - b. Consider Approval of the Scorpion Contract Renewal
 - c. Consider Approval of VMware Software License Support Renewal
 - d. Consider Approval of Cisco SmartNet Hardware/Software Maintenance Support Agreement
- 3. Consider Approval of Oracle Regulatory Advisory Consulting Engagement Agreement

B. Executive Policy CommitteeBryn Dodd

C. Compensation CommitteeDavid Dunn

XI. BUDGET UPDATEGrant Trollope/Steve Ewing (p.83-84)

XII. TTUHSC AT THE PERMIAN BASIN REPORTDr. Timothy Benton

XIII. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS
.....Russell Tippin(p.85-86)

- A. 42nd Street Diabetic Clinic**
- B. Christmas Tea**
- C. MCH Christmas Party**
- D. January 4th Board Meeting Reminder**
- E. Ad hoc Report(s)**

XIV. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Discussion of Personnel Matters pursuant to Section 551.074 of the Texas Government Code; and (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. Consider Approval of MCH ProCare Provider Agreements**
- B. Consider Approval of Chief of Staff and Vice Chief of Staff Agreements**
- C. Consider Approval of Executive Employment Agreement**

XVI. ADJOURNMENTWallace Dunn

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
NOVEMBER 7, 2023 – 1:00 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT: Wallace Dunn, President
Don Hallmark, Vice President
Bryn Dodd
Will Kappauf
David Dunn
Kathy Rhodes

MEMBERS ABSENT: Richard Herrera

OTHERS PRESENT: Russell Tippin, Chief Executive Officer
Matt Collins, Chief Operating Officer
Steve Steen, Chief Legal Counsel
Kim Leftwich, Chief Nursing Officer
Dr. Meredith Hulsey, Chief Medical Officer
Dr. Jeffrey Pinnow, Vice Chief of Staff
Grant Trollope, Assistant Chief Financial Officer
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to the CEO
Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

Wallace Dunn, President, called the meeting to order at 1:00 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. ROLL CALL AND ECHD BOARD MEMBER ATTENDENCE/ABSENCES

Wallace Dunn called roll, all members were present except for Richard Herrera. His absence was unexcused.

III. INVOCATION

Chaplain Doug Herget offered the invocation.

IV. PLEDGE OF ALLEGIANCE

Wallace Dunn led the Pledge of Allegiance to the United States and Texas flags.

V. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Kathy Rhodes presented the Mission, Vision and Values of Medical Center Health System.

VI. AWARDS AND RECOGNITION

A. October 2023 Associates of the Month

Russell Tippin, President/Chief Executive Officer, introduced the October 2023 Associates of the Month as follows:

- Clinical – Matthew Perez
- Non-Clinical – Cuca Franco
- Nurse – Gabriella Arroyo

B. Net Promoter Score Recognition

Russell Tippin, President/Chief Executive Officer, introduced the Net Promoter Score High Performer(s).

- Dr. Kalyan Chakrala
- Jackie Lehr, N.P.
- Special Procedures
- Occupational Medicine
- ProCare Orthopedics

VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VIII. PUBLIC COMMENTS ON AGENDA ITEMS

No comments from the public were received.

IX. CONSENT AGENDA

- A. Consider Approval of Regular Meeting Minutes, October 3, 2023**
- B. Consider Approval of Joint Conference Committee, October 24, 2023**
- C. Consider Approval of Federally Qualified Health Center Monthly Report, September 2023**

David Dunn moved, and Kathy Rhodes seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

X. COMMITTEE REPORTS

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A. Finance Committee

1. Quarterly Investment Report – Quarter 4, FY 2023
2. Quarterly Investment Officer's Certification
3. Financial Report for Month Ended September 30, 2023
4. Capital Planning Team - Update
5. Consent Agenda
 - a. Consider Approval of Trimedx Contract Renewal.
 - b. Consider Approval of Cepheid Pricing and Placement Agreement Renewal.

- c. Consider Approval of Abbott Point of Care iSTAT Pricing Agreement Renewal.
6. Consider Approval of Qualify Health LLC.
7. Consider Approval of IntraSight Mobile5 Intravascular Ultrasound Machine Purchase.
8. Consider Approval of EPIQ CVx Ultrasound System Purchase.
9. Consider Approval of HealthLinx Nursing Excellence Project Management (NEPM-Pathway & Magnet) Addendum.
10. Consider Approval of ECOLAB Pest Control Agreement.

Don Hallmark moved, and Will Kappauf seconded the motion to approve the Finance Committee report as presented. The motion carried.

XI. TTUHSC AT THE PERMIAN BASIN REPORT

There was no report given.

XII. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. Permian Basin Behavioral Health Center

Russell Tippin, President/CEO, reported that the project is moving forward. The \$40 million has been encumbered.

This report was informational only. No action was taken.

B. Ad hoc Reports

Russell Tippin, Chief Executive Officer reported that the mandatory Workplace Violence Town Halls will be starting tomorrow at 10:00am, 3:00pm and 7:00pm.

LDI is scheduled for Monday, November 13th, 2023, over at Texas Tech. The Region has been invited to attend after lunch.

Matt Collins, Chief Operating Officer reported that there will be an Active Shooter Disaster Drill on Tuesday, November 14, 2023.

The Regional Services report was provided in the packet.

These reports were informational only. No action was taken.

XIII. EXECUTIVE SESSION

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Wallace Dunn stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members, Bryn Dodd, Will Kappauf, David Dunn, Don Hallmark, Wallace Dunn, Kathy Rhodes, Russell Tippin, Chief Executive Officer, Steve Steen, Chief Legal Counsel, Steve Ewing, Chief Financial Officer, Adiel Alvarado, President MCH ProCare, and Kerstin Connolly, Paralegal.

Kim Leftwich, Chief Nursing Officer, presented the amendment to Dr. Mayans On-call agreement to the ECHD Board of Directors during Executive Session. She was excused from the remainder of Executive Session.

Adiel Alvarado, President MCH ProCare, presented the provider agreements to the ECHD Board of Directors during Executive Session.

Steve Steen, Chief Legal Counsel, led the board in discussion about a Contracted Services issue.

Matt Collins, Chief Operating Officer, was excused from the remainder of Executive Session.

Russell Tippin, Chief Executive Officer, and Steve Steen, Chief Legal Counsel, led the board in discussion about Cardiology compliance update.

Steve Ewing, Chief Financial Officer, reported to the about the UHC negotiations.

Steve Steen, Chief Legal Counsel, reported to the board about the Bylaws Committee.

Executive Session began at 1:20 p.m.

Executive Session ended at 2:31 p.m.

No action was taken during Executive Session

XIV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreement(s).

Wallace Dunn presented the following new agreements:

- Jacqueline Battjes, N.P. – This a three (3) year Urgent Care Contract.
- Alma Hernandez, N.P. – This is a three (3) year Walk-In Clinic Contract.
- Kwei Akuete, M.D. – This is a one (1) year Hospitalist Contract.

Wallace Dunn presented the following renewals:

- Nikolay Azarov, M.D. – This is a 3-year renewal of an Critical Care Contract.
- Narendra Sajja, M.D. – This is a 3-year renewal of a Hospitalist Contract

Wallace Dunn presented the following amendments:

- Lakshmi Alahari, M.D. – This is an amendment to a Hospitalist Contract
- Rizwan Asim, M.D. – This is an amendment to a Hospitalist Contract.
- Suhir Bare, M.D. – This is an amendment to a Hospitalist Contract.
- Domingo Caparas, M.D. – This is an amendment to a Hospitalist Contract.
- Sridhar Enuganti, M.D. – This is an amendment to a Hospitalist Contract.
- Ramcharitha Kandikatla, M.D. – This is an amendment to a Hospitalist Contract.
- Armugam Mekala, M.D. – This is an amendment to a Hospitalist Contract.
- Fouzia Tabasam, M.D. – This is an amendment to a Hospitalist Contract.

- Harika Thummala, M.D. – This is an amendment to a Hospitalist Contract.
- Russell Schroeder, M.D. – This is an amendment to a Radiology Contract.
- Sanchita Yadalla, M.D. – This is an amendment to a OB/GYN Contract.
- Raymond Martinez, M.D. – This is an amendment to a OB/GYN Contract.

Will Kappauf moved, and Kathy Rhodes seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

B. Consider Approval of Amendment to On-Call Agreement

Wallace Dunn presented the following Amendment:

- Jose Mayans, M.D. – This an amendment to an On-Call Agreement to add Neonatal Eye Exams.

Kathy Rhodes moved, and Will Kappauf seconded the motion to approve the Amendment to On-Call Agreement as presented. The motion carried.

C. Consider Approval of Compliance Update and Resolution

No action was taken.

XV. ADJOURNMENT

There being no further business to come before the Board, Wallace Dunn adjourned the meeting at 2:31 p.m.

Respectfully submitted,



David Dunn, Secretary
Ector County Hospital District Board of Directors



December 5, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 7 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Aileen Aguilar, MD	Hospitalist	Hospitalist	ProCare	12/05/2023-12/04/2024
Adam De Fazio, MD	Surgery	Urology	ProCare	12/05/2023-12/04/2024
Jayson Lingan, MD	Pediatrics	Neonatal/Perinatal		12/05/2023-12/04/2024
Lucas Jacomides, MD	Surgery	Urology	ProCare	12/05/2023-12/04/2024
Nuvneet Khandelwal, MD	Hospitalist	Hospitalist	ProCare	12/05/2023-12/04/2024
Omer Kineish, MD	Surgery	Urology	ProCare	12/05/2023-12/04/2024
Gyongyi Okechuku, MD	Hospitalist	Hospitalist	ProCare	12/05/2023-12/04/2024
Hina Tariq, MD	Internal Medicine	Internal Medicine	TTUHSC	12/05/2023-12/04/2024
Thomas Tsai, MD	Hospitalist	Hospitalist	ProCare	12/05/2023-12/04/2024
Jose Valderrabano Vilaro, MD	Surgery	Urology	ProCare	12/05/2023-12/04/2024

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Jennifer Adkins, NP	Surgery	AHP	Nurse Practitioner		Dr. Macaulay Nwojo	12/05/2023-12/04/2025
* Caitlin Estes, NP	OB/GYN	AHP	Nurse Practitioner	ProCare	Dr. Sanchita Yadalla and Dr. Raymond Martinez	12/05/2023-12/04/2025
Angela Green, NP	Surgery	AHP	AHP	ProCare	Ralph Cepero, MD	12/05/2023-12/04/2025
Jemimah Omavuezi, PA	Cardiology	AHP	AHP	ProCare	Manohar Angirekula, MD Fernando Boccalandro MD, Adam Farber MD, Tejas Patel, MD	12/05/2023-12/04/2025
Veronica Sandoval, RN	Medicine	AHP	Research	TTUHSC	Dr. Timothy Benton	12/05/2023-12/04/2025

*Please grant temporary Privileges



Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Fernando Boccalandro, MD Chief of Staff
Executive Committee Chair
/MM



December 5, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/ Privileges	Group	Changes to Privileges	Dates
Wesley Pruett, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	No	10/01/2023–11/30/2025
Lisa Moore, MD	OB/GYN	Yes	Associate	OB/GYN	TTUHSC	No	12/01/2024–01/31/2025
Joseph Abijay, MD	Medicine	Yes	Active	Neurology		No	01/01/2024–12/31/2025
Robin Akins, MD	Radiology	Yes	Courtesy to Active	Oncology	Midland Oncology	No	01/01/2024–12/31/2025
Manohar Angirekula, MD	Cardiology	Yes	Active	Cardiology	ProCare	No	01/01/2024–12/31/2025
Mamoun Bashir, MD	Medicine	Yes	Active	Nephrology	Permian Nephrology Assoc.	No	01/01/2024–12/31/2025
Carl Brown, DO	Medicine	Yes	Active	Neurology		No	01/01/2024–12/31/2025
Ronald Gibbons, MD	Medicine	Yes	Active	Nephrology		No	01/01/2024–06/30/2024 6-month Reappointment
Amaranath Ghanta, MD	Medicine	Yes	Active to Courtesy	Pulmonary		Yes	01/01/2024–12/31/2025
Sreedevi Godey, MD	Medicine	Yes	Active	Internal Medicine	ProCare	Yes	01/01/2024–12/31/2025
Nam Kim, MD	Cardiology	Yes	Active	Cardiology		No	01/01/2024–12/31/2025
Anjaia Kodityal, MD	Medicine	Yes	Active	Pulmonary		No	01/01/2024–12/31/2025
Ramachandra Kolluru, MD	Cardiology	Yes	Courtesy	Cardiology		No	01/01/2024–12/31/2025
Usha Kurra, MD	Medicine	Yes	Affiliate	Internal Medicine		No	01/01/2024–12/31/2025
Ravi Medi, MD	Medicine	Yes	Affiliate	Psychiatry		No	01/01/2024–12/31/2025



Medical Center Hospital

A Member of Medical Center Health System

Jayaram Naidu, MD	Medicine	No	Courtesy to Affiliate	Internal Medicine		No	01/01/2024-12/31/2025
Raja Naidu, MD	Cardiology	Yes	Active	Cardiology		No	01/01/2024-12/31/2025
Varuna Nargunan, MD	Medicine	Yes	Active	Endocrinology	ProCare	No	01/01/2024-12/31/2025
Shanti Neerukonda, MD	Cardiology	Yes	Active	Cardiology		No	01/01/2024-12/31/2025
Pamganamamula, Madhu, MD	Medicine	Yes	Courtesy to affiliate	Internal Medicine		Yes	01/01/2024-12/31/2025
Rajesh Patel, MD	Internal Medicine	Yes	Affiliate to Courtesy	Internal Medicine		Yes	01/01/2024-12/31/2025
Puthalath Raghuprasad, MD	Medicine	Yes	Affiliate	Immunology		No	01/01/2024-12/31/2025
Anand Reddy, MD	Medicine	Yes	Active	Nephrology		No	01/01/2024-12/31/2025
Craig Spellman, DO	Medicine	Yes	Active	Endocrinology	TTUHSC	No	01/01/2024-12/31/2025
Syam Vemulapalli, MD	Medicine	Yes	Active	Gastroenterology		No	01/01/2024-12/31/2025
Jason Zagrodzky, MD	Cardiology	No	Active to Courtesy	Electrophysiology		No	01/01/2024-12/31/2025
Rajesh Gutta, MD	Surgery	Yes	Active	Surgery		No	02/01/2024-01/31/2026
Babatunde Jinadu, MD	Pediatrics	Yes	Active	Pediatrics	TTUHSC	Yes	02/01/2024-01/31/2026
James Moody, MD	Family Medicine	Yes	Associate	Family Medicine		No	02/01/2024-01/31/2025
Russel Van Husen, MD	Surgery	Yes	Courtesy	Vascular Surgery		No	02/01/2024-01/31/2026
Joel Wolinsky, MD	Medicine	Yes	Affiliate	Neurology		No	02/01/2024-01/31/2026



Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Juanita Lopez, PA	Cardiology	AHP	Cardiology	ProCare	Dr. Adam Farber, Dr. Tejas Patel, MD, Dr. Manohar Angirekula, Dr. Boccalandro	No	01/01/2024-12/31/2026
Mindy Grady, CRNA	Anesthesia	AHP	AHP		Putta Bangalore, MD, Bhari Jayadevappa, MD, Marlys Munnell, MD, Sung Hwang, MD, Skip Batch, MD, Joe Bryan, MD, Jannie Tang, MD, Meghan Gillala, MD, P Reddy, MD	No	02/01/2024-01/31/2026
Emily Jones, NP	Surgery	AHP	AHP	ProCare	Vijay Borra, MD	No	02/01/2024-01/31/2026

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Fernando Boccalandro, MD Chief of Staff
 Executive Committee Chair
 /MM



December 5, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

Staff Member	Department	Privilege
Amaranath Ghanta, MD	Medicine	Removal: of Moderate Sedation
Babatunde Jinadu, MD	Pediatrics	Adding: Circumcision
Pamganamamula, Madhu, MD	Medicine	Removal: of Moderate Sedation

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Fernando Boccalandro, MD Chief of Staff
Executive Committee Chair
/MM



December 5, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapses of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Joel Adams, MD	Courtesy	Medicine	12/31/2023	Resignation **requesting Honorary Status
Kathy Toler, MD	Active	Medicine	01/31/2024	Lapse of Privileges
Gary Ventolini, MD	Professor	OB/GYN		Resignation
Terry Unruh, MD	Active	Surgery	12/31/2023	Resignation **requesting Honorary Status

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation/Lapse of Privileges.

Fernando Boccalandro, MD Chief of
Staff Executive Committee Chair
/MM



December 5, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Change:

Staff Member	Department	Category
Kristian Delgado, MD	Anesthesia	Associate to Affiliate
Shannon Garitty, MD	Anesthesia	Associate to Affiliate
Scott Irvine, DO	Anesthesia	Associate to Affiliate
Jayaram Naidu, MD	Medicine	Courtesy to Affiliate
Yi-Zarn Wang, MD	Surgery	Courtesy to Active

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
None			

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		

Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
None				



December 5, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Removal of I-FPPE

Staff Member	Department	Removal/Extension
Melissa Cisneros, NP	Emergency	Removal of IFPPE
Kristina McAuliffe, MD	OB/GYN	I-FPPE Extension 6 months
Michael McGowan, CRNA	Anesthesia	I-FPPE Extension 6 months
Srikala Meda, MD	Medicine	I-FPPE Extension 6 months
Armugam Mekala, MD	Hospitalist	Removal of IFPPE
Raghavendra Sanivarapu, MD	Medicine	I-FPPE Extension 6 months

Change in Privileges

Staff Member	Department	Privilege
None		

Proctoring Request(s)/Removal(s)

Staff Member	Department	Privilege(s)
None		

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians, leave of absence, removal of I-FPPE, proctoring requests/removals, and change in privileges.

Fernando Boccalandro, MD Chief of Staff
Executive Committee Chair
/MM



December 5, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Statement of Pertinent Facts:

The Medical Executive Committee recommends approval of the following:

- Family Medicine Department Chair

Advice, Opinions, Recommendations and Motion:

- Family Medicine Department Chair Criteria

Advice, Opinions, Recommendations and Motion:

If the Joint Conference Committee concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee to approve the Family Medicine Department Chair. Forward this recommendation to the Ector County Hospital District Board of Directors.

Fernando Boccalandro, MD, Chief of Staff Executive
Committee Chair
/MM

Family Health Clinic
December 2023
ECHD Board Update

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY
OCTOBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 1,477,278	\$ 1,717,386	-14.0%	\$ 548,362	169.4%	\$ 1,477,278	\$ 1,717,386	-14.0%	\$ 548,362	169.4%
TOTAL PATIENT REVENUE	\$ 1,477,278	\$ 1,717,386	-14.0%	\$ 548,362	169.4%	\$ 1,477,278	\$ 1,717,386	-14.0%	\$ 548,362	169.4%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 732,680	\$ 844,985	-13.3%	\$ 257,421	184.6%	\$ 732,680	\$ 844,985	-13.3%	\$ 257,421	184.6%
Self Pay Adjustments	40,796	106,619	-61.7%	47,895	-14.8%	40,796	106,619	-61.7%	47,895	-14.8%
Bad Debts	34,683	54,714	-36.6%	30,822	12.5%	34,683	54,714	-36.6%	30,822	12.5%
TOTAL REVENUE DEDUCTIONS	\$ 808,159	\$ 1,006,318	-19.7%	\$ 336,137	140.4%	\$ 808,159	\$ 1,006,318	-19.7%	\$ 336,137	140.4%
	54.71%	58.60%		61.30%		54.71%	58.60%		61.30%	
NET PATIENT REVENUE	\$ 669,120	\$ 711,068	-5.9%	\$ 212,225	215.3%	\$ 669,120	\$ 711,068	-5.9%	\$ 212,225	215.3%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 55,568	\$ 18,570	199.2%	\$ 13,781	303.2%	\$ 55,568	\$ 18,570	199.2%	\$ 13,781	303.2%
TOTAL OTHER REVENUE	\$ 55,568	\$ 18,570	199.2%	\$ 13,781	303.2%	\$ 55,568	\$ 18,570	199.2%	\$ 13,781	303.2%
NET OPERATING REVENUE	\$ 724,688	\$ 729,638	-0.7%	\$ 226,006	220.7%	\$ 724,688	\$ 729,638	-0.7%	\$ 226,006	220.7%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 215,967	\$ 244,743	-11.8%	\$ 110,725	95.0%	\$ 215,967	\$ 244,743	-11.8%	\$ 110,725	95.0%
Benefits	31,857	41,224	-22.7%	33,445	-4.7%	32,229	41,224	-21.8%	33,445	-3.6%
Physician Services	403,953	470,200	-14.1%	140,623	187.3%	403,953	470,200	-14.1%	140,623	187.3%
Cost of Drugs Sold	51,543	20,572	150.6%	5,854	780.5%	51,543	20,572	150.6%	5,854	780.5%
Supplies	11,645	59,118	-80.3%	12,354	-5.7%	11,645	59,118	-80.3%	12,354	-5.7%
Utilities	5,874	4,547	29.2%	8,384	-29.9%	5,874	4,547	29.2%	8,384	-29.9%
Repairs and Maintenance	1,038	2,241	-53.7%	2,227	-53.4%	1,038	2,241	-53.7%	2,227	-53.4%
Leases and Rentals	1,833	4,477	-59.1%	472	287.9%	1,833	4,477	-59.1%	472	287.9%
Other Expense	1,000	3,625	-72.4%	1,000	0.0%	1,000	3,625	-72.4%	1,000	0.0%
TOTAL OPERATING EXPENSES	\$ 724,711	\$ 850,747	-14.8%	\$ 315,083	130.0%	\$ 725,083	\$ 850,747	-14.8%	\$ 315,083	130.1%
Depreciation/Amortization	\$ 24,971	\$ 23,981	4.1%	\$ 23,471	6.4%	\$ 24,971	\$ 23,981	4.1%	\$ 23,471	6.4%
TOTAL OPERATING COSTS	\$ 749,682	\$ 874,728	-14.3%	\$ 338,553	121.4%	\$ 750,054	\$ 874,728	-14.3%	\$ 338,553	121.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ (24,994)	\$ (145,090)	-82.8%	\$ (112,548)	-77.8%	\$ (25,366)	\$ (145,090)	-82.5%	\$ (112,548)	-77.5%
Operating Margin	-3.45%	-19.89%	-82.7%	-49.80%	-93.1%	-3.50%	-19.89%	-82.4%	-49.80%	-93.0%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	3,770	4,113	-8.3%	1,719	119.3%	3,770	4,113	-8.3%	1,719	119.3%
Average Revenue per Office Visit	391.85	417.55	-6.2%	319.00	22.8%	391.85	417.55	-6.2%	319.00	22.8%
Hospital FTE's (Salaries and Wages)	49.8	56.3	-11.5%	26.7	86.8%	49.8	56.3	-11.5%	26.7	86.8%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
OCTOBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 173,439	\$ 194,641	-10.9%	\$ 163,087	6.3%	\$ 173,439	\$ 194,641	-10.9%	\$ 163,087	6.3%
TOTAL PATIENT REVENUE	\$ 173,439	\$ 194,641	-10.9%	\$ 163,087	6.3%	\$ 173,439	\$ 194,641	-10.9%	\$ 163,087	6.3%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 87,119	\$ 105,485	-17.4%	\$ 69,448	25.4%	\$ 87,119	\$ 105,485	-17.4%	\$ 69,448	25.4%
Self Pay Adjustments	15,545	24,417	-36.3%	29,990	-48.2%	15,545	24,417	-36.3%	29,990	-48.2%
Bad Debts	8,607	(13,969)	-161.6%	9,188	-6.3%	8,607	(13,969)	-161.6%	9,188	-6.3%
TOTAL REVENUE DEDUCTIONS	\$ 111,271	\$ 115,933	-4.0%	\$ 108,627	2.4%	\$ 111,271	\$ 115,933	-4.0%	\$ 108,627	2.4%
	64.2%	59.6%		66.6%		64.2%	59.6%		66.6%	
NET PATIENT REVENUE	\$ 62,167	\$ 78,708	-21.0%	\$ 54,460	14.2%	\$ 62,167	\$ 78,708	-21.0%	\$ 54,460	14.2%
OTHER REVENUE										
FHC Other Revenue	\$ 55,568	\$ 18,570	0.0%	\$ 13,781	303.2%	\$ 55,568	\$ 18,570	0.0%	\$ 13,781	303.2%
TOTAL OTHER REVENUE	\$ 55,568	\$ 18,570	199.2%	\$ 13,781	303.2%	\$ 55,568	\$ 18,570	199.2%	\$ 13,781	303.2%
NET OPERATING REVENUE	\$ 117,736	\$ 97,278	21.0%	\$ 68,241	72.5%	\$ 117,736	\$ 97,278	21.0%	\$ 68,241	72.5%
OPERATING EXPENSE										
Salaries and Wages	\$ 63,294	\$ 63,139	0.2%	\$ 67,795	-6.6%	\$ 63,294	\$ 63,139	0.2%	\$ 67,795	-6.6%
Benefits	9,336	10,635	-12.2%	20,478	-54.4%	9,336	10,635	-12.2%	20,478	-54.4%
Physician Services	61,016	65,850	-7.3%	65,587	-7.0%	61,016	65,850	-7.3%	65,587	-7.0%
Cost of Drugs Sold	4,970	3,647	36.3%	485	924.5%	4,970	3,647	36.3%	485	924.5%
Supplies	6,226	7,270	-14.4%	2,828	120.1%	6,226	7,270	-14.4%	2,828	120.1%
Utilities	2,512	2,818	-10.9%	3,995	-37.1%	2,512	2,818	-10.9%	3,995	-37.1%
Repairs and Maintenance	527	2,028	-74.0%	527	0.0%	527	2,028	-74.0%	527	0.0%
Leases and Rentals	542	537	0.8%	472	14.6%	542	537	0.8%	472	14.6%
Other Expense	1,000	3,500	-71.4%	1,000	0.0%	1,000	3,500	-71.4%	1,000	0.0%
TOTAL OPERATING EXPENSES	\$ 149,422	\$ 159,424	-6.3%	\$ 163,168	-8.4%	\$ 149,422	\$ 159,424	-6.3%	\$ 163,168	-8.4%
Depreciation/Amortization	\$ 4,071	\$ 2,744	48.4%	\$ 2,617	55.6%	\$ 4,071	\$ 2,744	48.4%	\$ 2,617	55.6%
TOTAL OPERATING COSTS	\$ 153,494	\$ 162,168	-5.3%	\$ 165,785	-7.4%	\$ 153,494	\$ 162,168	-5.3%	\$ 165,785	-7.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ (35,758)	\$ (64,890)	44.9%	\$ (97,544)	63.3%	\$ (35,758)	\$ (64,890)	44.9%	\$ (97,544)	-63.3%
Operating Margin	-30.37%	-66.71%	-54.5%	-142.94%	-78.8%	-30.37%	-66.71%	-54.5%	-142.94%	-78.8%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	614	701	-12.4%	565	8.7%	614	701	-12.4%	565	8.7%
Average Revenue per Office Visit	282.47	277.66	1.7%	288.65	-2.1%	282.47	277.66	1.7%	288.65	-2.1%
Hospital FTE's (Salaries and Wages)	11.6	12.8	-9.6%	12.6	-8.2%	11.6	12.8	-9.6%	12.6	-8.2%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
OCTOBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 214,762	\$ 202,132	6.2%	\$ 197,179	8.9%	\$ 214,762	\$ 202,132	6.2%	\$ 197,179	8.9%
TOTAL PATIENT REVENUE	\$ 214,762	\$ 202,132	6.2%	\$ 197,179	8.9%	\$ 214,762	\$ 202,132	6.2%	\$ 197,179	8.9%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 112,584	\$ 111,884	0.6%	\$ 98,388	14.4%	\$ 112,584	\$ 111,884	0.6%	\$ 98,388	14.4%
Self Pay Adjustments	14,905	18,547	-19.6%	18,943	-21.3%	14,905	18,547	-19.6%	18,943	-21.3%
Bad Debts	3,804	1,456	161.3%	7,526	-49.5%	3,804	1,456	161.3%	7,526	-49.5%
TOTAL REVENUE DEDUCTIONS	\$ 131,293	\$ 131,887	-0.5%	\$ 124,857	5.2%	\$ 131,293	\$ 131,887	-0.5%	\$ 124,857	5.2%
	61.13%	65.25%		63.32%		61.13%	65.25%		63.32%	
NET PATIENT REVENUE	\$ 83,469	\$ 70,245	18.8%	\$ 72,322	15.4%	\$ 83,469	\$ 70,245	18.8%	\$ 72,322	15.4%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 83,469	\$ 70,245	18.8%	\$ 72,322	15.4%	\$ 83,469	\$ 70,245	18.8%	\$ 72,322	15.4%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 25,828	\$ 26,045	-0.8%	\$ 17,986	43.6%	\$ 25,828	\$ 26,045	-0.8%	\$ 17,986	43.6%
Benefits	3,810	4,387	-13.2%	5,433	-29.9%	3,810	4,387	-13.2%	5,433	-29.9%
Physician Services	51,449	55,733	-7.7%	46,810	9.9%	51,449	55,733	-7.7%	46,810	9.9%
Cost of Drugs Sold	0	3,224	-100.0%	256	-100.0%	0	3,224	-100.0%	256	-100.0%
Supplies	1,026	3,119	-67.1%	7,914	-87.0%	1,026	3,119	-67.1%	7,914	-87.0%
Utilities	3,362	1,729	94.5%	4,389	-23.4%	3,362	1,729	94.5%	4,389	-23.4%
Repairs and Maintenance	-	213	-100.0%	1,700	-100.0%	-	213	-100.0%	1,700	-100.0%
Other Expense	-	125	-100.0%	-	0.0%	-	125	-100.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 85,516	\$ 94,575	-9.6%	\$ 84,488	1.2%	\$ 85,516	\$ 94,575	-9.6%	\$ 84,488	1.2%
Depreciation/Amortization	\$ 20,824	\$ 21,071	-1.2%	\$ 20,779	0.2%	\$ 20,824	\$ 21,071	-1.2%	\$ 20,779	0.2%
TOTAL OPERATING COSTS	\$ 106,340	\$ 115,646	-8.0%	\$ 105,267	1.0%	\$ 106,340	\$ 115,646	-8.0%	\$ 105,267	1.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (22,871)	\$ (45,401)	-49.6%	\$ (32,945)	-30.6%	\$ (22,871)	\$ (45,401)	-49.6%	\$ (32,945)	-30.6%
Operating Margin	-27.40%	-64.63%	-57.6%	-45.55%	-39.8%	-27.40%	-64.63%	-57.6%	-45.55%	-39.8%

	CURRENT MONTH					YEAR TO DATE				
	722	671	7.6%	610	18.4%	722	671	7.6%	610	0.0%
Total Visits										
Average Revenue per Office Visit	297.45	301.24	-1.3%	323.24	-8.0%	297.45	301.24	-1.3%	323.24	-8.0%
Hospital FTE's (Salaries and Wages)	8.1	6.9	17.1%	6.6	22.7%	8.1	6.9	17.1%	6.6	22.7%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
OCTOBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 331,033	\$ 268,645	23.2%	\$ 188,096	76.0%	\$ 331,033	\$ 268,645	23.2%	\$ 188,096	76.0%
TOTAL PATIENT REVENUE	\$ 331,033	\$ 268,645	23.2%	\$ 188,096	76.0%	\$ 331,033	\$ 268,645	23.2%	\$ 188,096	76.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 163,308	\$ 146,480	11.5%	\$ 89,584	82.3%	\$ 163,308	\$ 146,480	11.5%	\$ 89,584	82.3%
Self Pay Adjustments	4,062	12,376	-67.2%	(1,039)	-491.1%	4,062	12,376	-67.2%	(1,039)	-491.1%
Bad Debts	9,419	(6,501)	-244.9%	14,107	-33.2%	9,419	(6,501)	-244.9%	14,107	-33.2%
TOTAL REVENUE DEDUCTIONS	\$ 176,789	\$ 152,355	16.0%	\$ 102,653	72.2%	\$ 176,789	\$ 152,355	16.0%	\$ 102,653	72.2%
	53.41%	56.71%		54.57%		53.41%	56.71%		54.57%	
NET PATIENT REVENUE	\$ 154,244	\$ 116,290	32.6%	\$ 85,444	80.5%	\$ 154,244	\$ 116,290	32.6%	\$ 85,444	80.5%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 154,244	\$ 116,290	32.6%	\$ 85,444	80.5%	\$ 154,244	\$ 116,290	32.6%	\$ 85,444	80.5%
OPERATING EXPENSE										
Salaries and Wages	\$ 34,322	\$ 34,879	-1.6%	\$ 24,944	37.6%	\$ 34,322	\$ 34,879	-1.6%	\$ 24,944	37.6%
Benefits	5,063	5,875	-13.8%	7,534	-32.8%	5,063	5,875	-13.8%	7,534	-32.8%
Physician Services	52,171	59,458	-12.3%	28,225	84.8%	52,171	59,458	-12.3%	28,225	84.8%
Cost of Drugs Sold	30,858	13,701	125.2%	5,112	503.6%	30,858	13,701	125.2%	5,112	503.6%
Supplies	731	5,200	-85.9%	1,611	-54.6%	731	5,200	-85.9%	1,611	-54.6%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 123,145	\$ 119,113	3.4%	\$ 67,427	82.6%	\$ 123,145	\$ 119,113	3.4%	\$ 67,427	82.6%
Depreciation/Amortization	\$ 75	\$ 75	-0.2%	\$ 75	0.0%	\$ 75	\$ 75	-0.2%	\$ 75	0.0%
TOTAL OPERATING COSTS	\$ 123,220	\$ 119,188	3.4%	\$ 67,501	82.5%	\$ 123,220	\$ 119,188	3.4%	\$ 67,501	82.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ 31,024	\$ (2,898)	-1170.5%	\$ 17,942	72.9%	\$ 31,024	\$ (2,898)	-1170.5%	\$ 17,942	72.9%
Operating Margin	20.11%	-2.49%	-907.1%	21.00%	-4.2%	20.11%	-2.49%	-907.1%	21.00%	-4.2%

	CURRENT MONTH					YEAR TO DATE				
Total Visits	779	745	4.6%	544	43.2%	779	745	4.6%		0.0%
Average Revenue per Office Visit	424.95	360.60	17.8%	345.77	22.9%	424.95	360.60	17.8%	345.77	22.9%
Hospital FTE's (Salaries and Wages)	9.9	9.5	4.0%	7.4	33.1%	9.9	9.5	4.0%	7.4	33.1%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WOMENS CLINIC- OPERATIONS SUMMARY
OCTOBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 758,045	\$ 1,051,968	-27.9%	\$ -	100.0%	\$ 758,045	\$ 1,051,968	-27.9%	\$ -	100.0%
TOTAL PATIENT REVENUE	\$ 758,045	\$ 1,051,968	-27.9%	\$ -	100.0%	\$ 758,045	\$ 1,051,968	-27.9%	\$ -	100.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 369,669	\$ 481,136	-23.2%	\$ -	100.0%	\$ 369,669	\$ 481,136	-23.2%	\$ -	100.0%
Self Pay Adjustments	6,284	51,279	-87.7%	-	100.0%	6,284	51,279	-87.7%	-	100.0%
Bad Debts	12,852	73,728	-82.6%	-	100.0%	12,852	73,728	-82.6%	-	100.0%
TOTAL REVENUE DEDUCTIONS	\$ 388,805	\$ 606,143	-35.9%	\$ -	100.0%	\$ 388,805	\$ 606,143	-35.9%	\$ -	100.0%
	51.29%	57.62%		0.00%		51.29%	57.62%		0.00%	
NET PATIENT REVENUE	\$ 369,240	\$ 445,825	-17.2%	\$ -	100.0%	\$ 369,240	\$ 445,825	-17.2%	\$ -	100.0%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 369,240	\$ 445,825	-17.2%	\$ -	100.0%	\$ 369,240	\$ 445,825	-17.2%	\$ -	100.0%
OPERATING EXPENSE										
Salaries and Wages	\$ 92,524	\$ 120,680	-23.3%	\$ -	100.0%	\$ 92,524	\$ 120,680	-23.3%	\$ -	100.0%
Benefits	13,648	20,327	-32.9%	-	100.0%	14,020	20,327	-31.0%	-	100.0%
Physician Services	239,316	289,159	-17.2%	-	100.0%	239,316	289,159	-17.2%	-	100.0%
Cost of Drugs Sold	15,716	-	0.0%	-	100.0%	15,716	-	100.0%	-	100.0%
Supplies	3,661	43,529	-91.6%	-	100.0%	3,661	43,529	-91.6%	-	100.0%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	511	-	0.0%	-	100.0%	511	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 366,628	\$ 477,635	-23.2%	\$ -	100.0%	\$ 367,000	\$ 477,635	-23.2%	\$ -	100.0%
Depreciation/Amortization	\$ -	\$ 91	-100.0%	\$ -	100.0%	\$ -	\$ 91	-100.0%	\$ -	100.0%
TOTAL OPERATING COSTS	\$ 366,628	\$ 477,726	-23.3%	\$ -	100.0%	\$ 367,000	\$ 477,726	-23.2%	\$ -	100.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ 2,612	\$ (31,901)	-108.2%	\$ -	100.0%	\$ 2,240	\$ (31,901)	-107.0%	\$ -	100.0%
Operating Margin	0.71%	-7.16%	-109.9%	0.00%	100.0%	0.61%	-7.16%	-108.5%	0.00%	100.0%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	1,655	1,996	-17.1%	-	0.0%	1,655	1,996	-17.1%	-	0.0%
Average Revenue per Office Visit	458.03	527.04	-13.1%	-	0.0%	458.03	527.04	-13.1%	-	0.0%
Hospital FTE's (Salaries and Wages)	20.2	27.1	-25.2%	-	0.0%	20.2	27.1	-25.2%	-	0.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
OCTOBER 2023**

	MONTHLY REVENUE						YTD REVENUE					
	Clements	West	JBS	Womens	Total	%	Clements	West	JBS	Womens	Total	%
Medicare	\$ 53,416	\$ 53,225	\$ -	\$ 52,004	\$ 158,644	10.7%	\$ 53,416	\$ 53,225	\$ -	\$ 52,004	\$ 158,644	10.7%
Medicaid	31,433	39,167	241,794	290,345	602,739	40.8%	31,433	39,167	241,794	290,345	602,739	40.8%
FAP	-	-	-	-	-	0.0%	-	-	-	-	-	0.0%
Commercial	31,095	63,546	73,639	376,844	545,124	36.9%	31,095	63,546	73,639	376,844	545,124	36.9%
Self Pay	58,171	48,547	11,918	20,159	138,795	9.4%	58,171	48,547	11,918	20,159	138,795	9.4%
Other	(676)	10,278	3,681	18,693	31,977	2.2%	(676)	10,278	3,681	18,693	31,977	2.2%
Total	\$ 173,439	\$ 214,762	\$ 331,033	\$ 758,045	\$ 1,477,278	100.0%	\$ 173,439	\$ 214,762	\$ 331,033	\$ 758,045	\$ 1,477,278	100.0%

	MONTHLY PAYMENTS						YEAR TO DATE PAYMENTS					
	Clements	West	JBS	Womens	Total	%	Clements	West	JBS	Womens	Total	%
Medicare	\$ 19,970	\$ 18,963	\$ -	\$ 3,682	\$ 42,615	9.8%	\$ 19,970	\$ 18,963	\$ -	\$ 3,682	\$ 42,615	9.8%
Medicaid	18,322	16,858	98,772	\$ 27,631	161,583	37.3%	18,322	16,858	98,772	27,631	161,583	37.3%
FAP	-	-	-	\$ -	-	0.0%	-	-	-	-	-	0.0%
Commercial	9,641	18,894	32,181	\$ 71,553	132,269	30.5%	9,641	18,894	32,181	71,553	132,269	30.5%
Self Pay	7,836	11,726	8,484	\$ 64,329	92,375	21.3%	7,836	11,726	8,484	64,329	92,375	21.3%
Other	9	3,597	527	\$ 347	4,480	1.0%	9	3,597	527	347	4,480	1.0%
Total	\$ 55,778	\$ 70,039	\$ 139,964	\$ 167,541	\$ 433,322	100.0%	\$ 55,778	\$ 70,039	\$ 139,964	\$ 167,541	\$ 433,322	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
OCTOBER 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 53,416	30.8%	\$ 38,832	23.8%	\$ 53,416	30.8%	38,832	23.8%
Medicaid	31,433	18.1%	45,200	27.7%	31,433	18.1%	45,200	27.7%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	31,095	17.9%	24,454	15.0%	31,095	17.9%	24,454	15.0%
Self Pay	58,171	33.6%	53,092	32.6%	58,171	33.6%	53,092	32.6%
Other	(676)	-0.4%	1,509	0.9%	(676)	-0.4%	1,509	0.9%
TOTAL	\$ 173,439	100.0%	\$ 163,087	100.0%	\$ 173,439	100.0%	163,087	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	19,970	35.9%	\$ 28,561	46.6%	\$ 19,970	35.9%	28,561	46.7%
Medicaid	18,322	32.8%	13,964	22.8%	18,322	32.8%	13,964	22.7%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	9,641	17.3%	9,291	15.1%	9,641	17.3%	9,291	15.1%
Self Pay	7,836	14.0%	8,970	14.6%	7,836	14.0%	8,970	14.6%
Other	9	0.0%	545	0.9%	9	0.0%	545	0.9%
TOTAL	\$ 55,778	100.0%	\$ 61,331	100.0%	\$ 55,778	100.0%	61,331	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
OCTOBER 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 53,225	24.8%	\$ 40,932	20.8%	\$ 53,225	24.8%	\$ 40,932	20.8%
Medicaid	39,167	18.2%	\$ 58,491	29.7%	39,167	18.2%	58,491	29.7%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	63,546	29.6%	\$ 50,628	25.7%	63,546	29.6%	50,628	25.7%
Self Pay	48,547	22.6%	\$ 39,967	20.3%	48,547	22.6%	39,967	20.3%
Other	10,278	4.8%	\$ 7,162	3.6%	10,278	4.8%	7,162	3.6%
TOTAL	\$ 214,762	100.0%	\$ 197,179	100.0%	\$ 214,762	100.0%	\$ 197,179	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 18,963	27.1%	\$ 22,358	33.1%	\$ 18,963	27.1%	\$ 22,358	33.1%
Medicaid	16,858	24.1%	17,739	26.3%	\$ 16,858	24.1%	17,739	26.3%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	18,894	27.0%	15,002	22.2%	18,894	27.0%	15,002	22.2%
Self Pay	11,726	16.7%	10,010	14.8%	11,726	16.7%	10,010	14.8%
Other	3,597	5.1%	2,443	3.6%	3,597	5.1%	2,443	3.6%
TOTAL	\$ 70,039	100.0%	\$ 67,552	100.0%	\$ 70,039	100.0%	\$ 67,552	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
OCTOBER 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	241,794	73.1%	\$ 136,564	72.6%	241,794	73.1%	136,564	72.6%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	73,639	22.2%	\$ 51,125	27.2%	73,639	22.2%	51,125	27.2%
Self Pay	11,918	3.6%	\$ 931	0.5%	11,918	3.6%	931	0.5%
Other	3,681	1.1%	\$ (524)	-0.3%	3,681	1.1%	(524)	-0.3%
TOTAL	\$ 331,033	100.0%	\$ 188,096	100.0%	\$ 331,033	100.0%	\$ 188,096	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	98,772	70.5%	38,128	56.9%	98,772	70.5%	38,128	56.9%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	32,181	23.0%	23,917	35.7%	32,181	23.0%	23,917	35.7%
Self Pay	8,484	6.1%	4,203	6.3%	8,484	6.1%	4,203	6.3%
Other	527	0.4%	760	1.1%	527	0.4%	760	1.1%
TOTAL	\$ 139,964	100.0%	\$ 67,009	100.0%	\$ 139,964	100.0%	\$ 67,009	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WOMENS CLINIC
OCTOBER 2023**

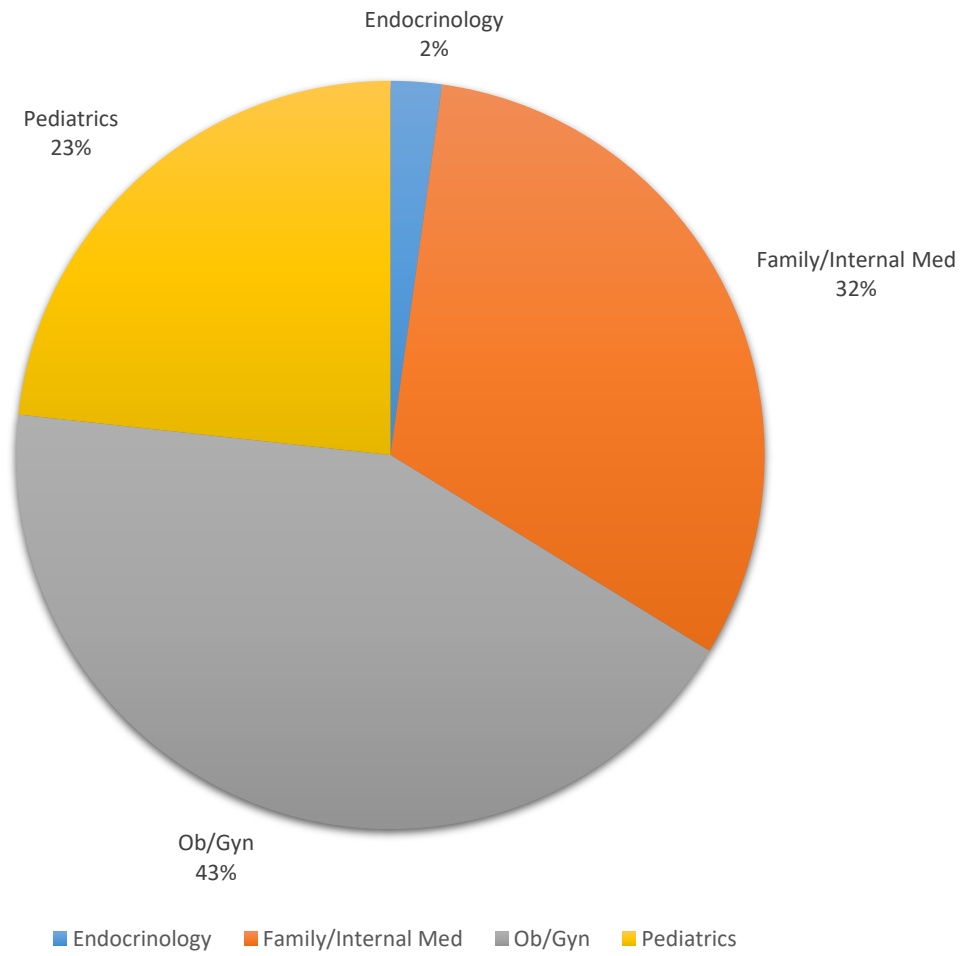
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 52,004	6.9%	\$ -	0.0%	\$ 52,004	6.9%	\$ -	0.0%
Medicaid	290,345	38.3%	\$ -	0.0%	290,345	38.3%	-	0.0%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	376,844	49.6%	\$ -	0.0%	376,844	49.6%	-	0.0%
Self Pay	20,159	2.7%	\$ -	0.0%	20,159	2.7%	-	0.0%
Other	18,693	2.5%	\$ -	0.0%	18,693	2.5%	-	0.0%
TOTAL	\$ 758,045	100.0%	\$ -	0.0%	\$ 758,045	100.0%	\$ -	0.0%

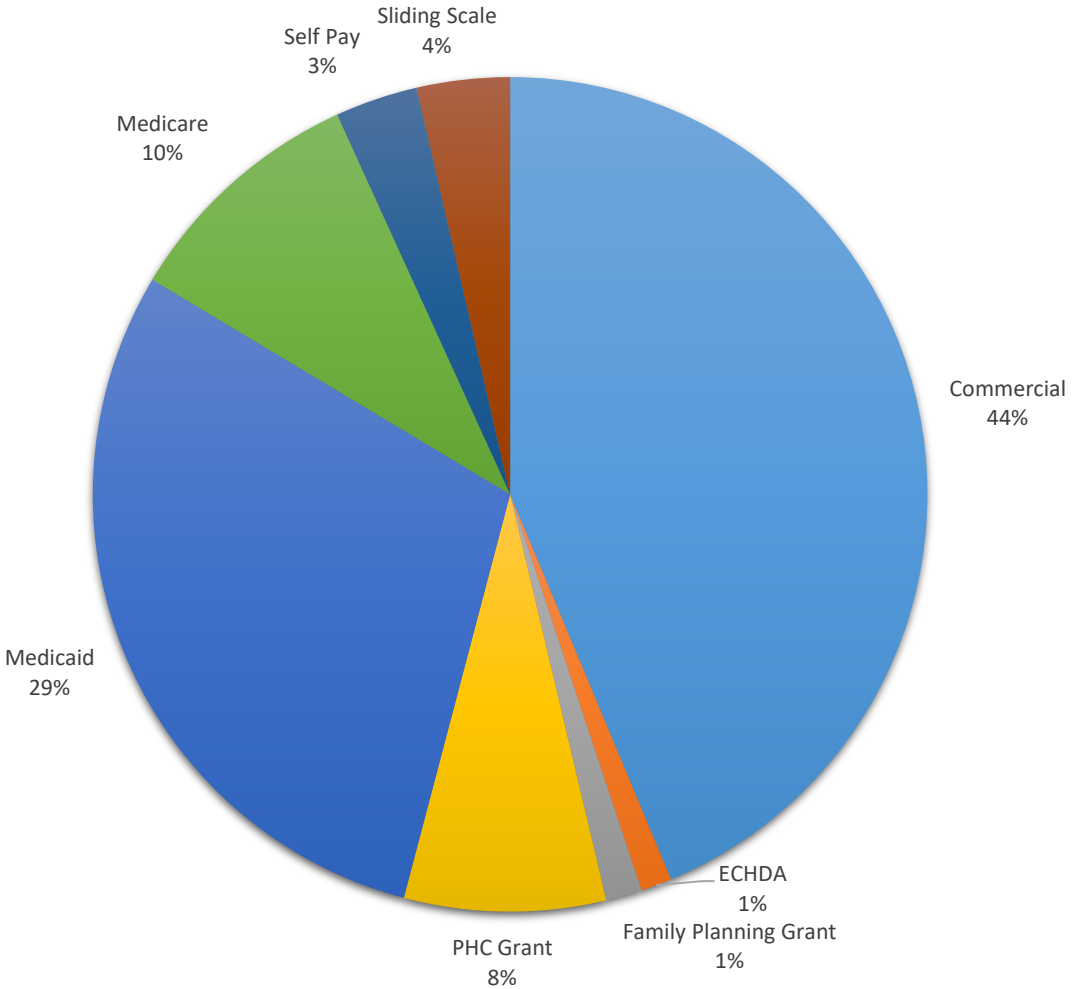
PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 3,682	2.2%	\$ -	0.0%	\$ 3,682	2.2%	\$ -	0.0%
Medicaid	27,631	16.5%	-	0.0%	27,631	16.5%	-	0.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	71,553	42.7%	-	0.0%	71,553	42.7%	-	0.0%
Self Pay	64,329	38.4%	-	0.0%	64,329	38.4%	-	0.0%
Other	347	0.2%	-	0.0%	347	0.2%	-	0.0%
TOTAL	\$ 167,541	100.0%	\$ -	0.0%	\$ 167,541	100.0%	\$ -	0.0%

FHC October Visits By Service

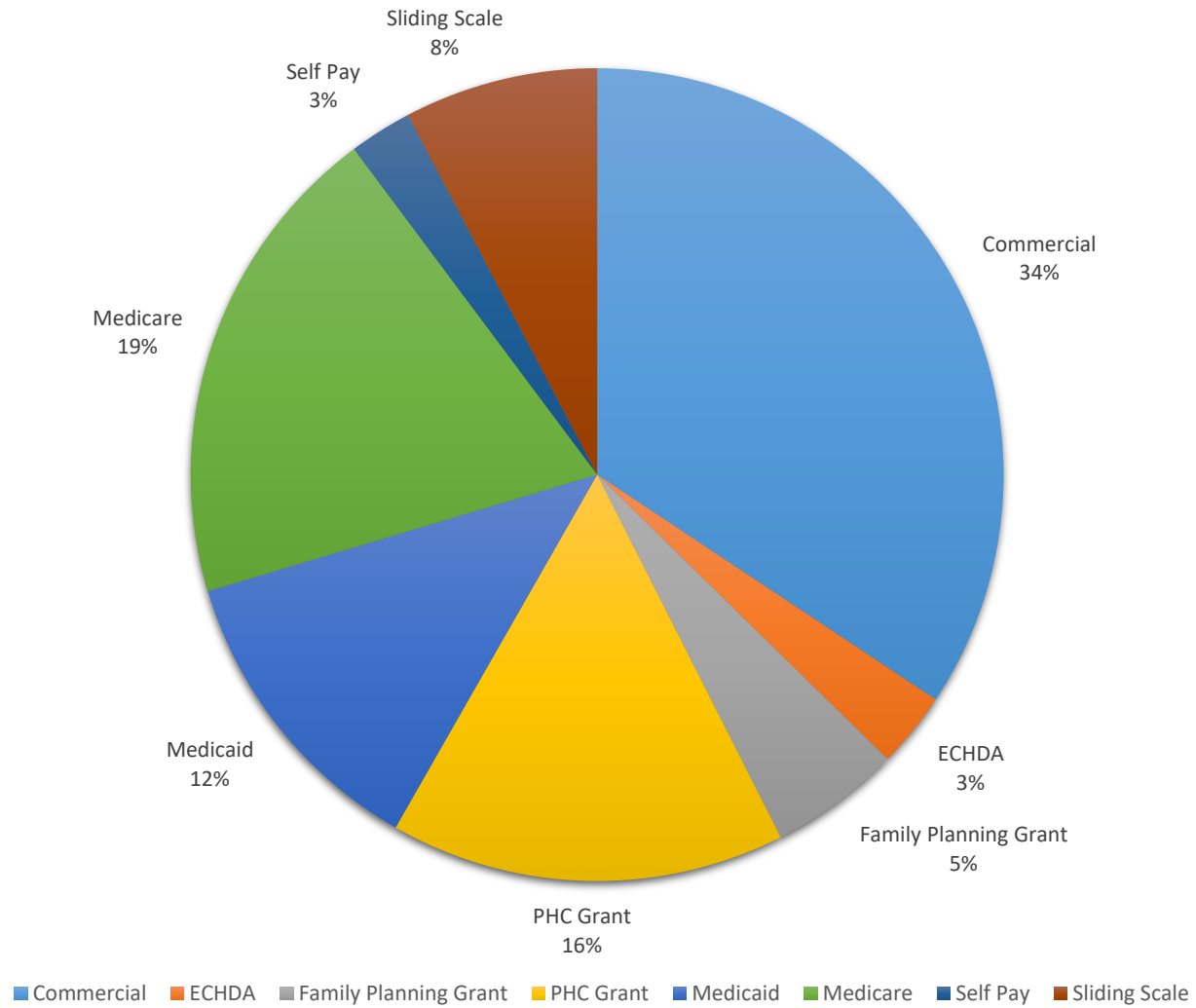


Total FHC October Visits by Financial Class

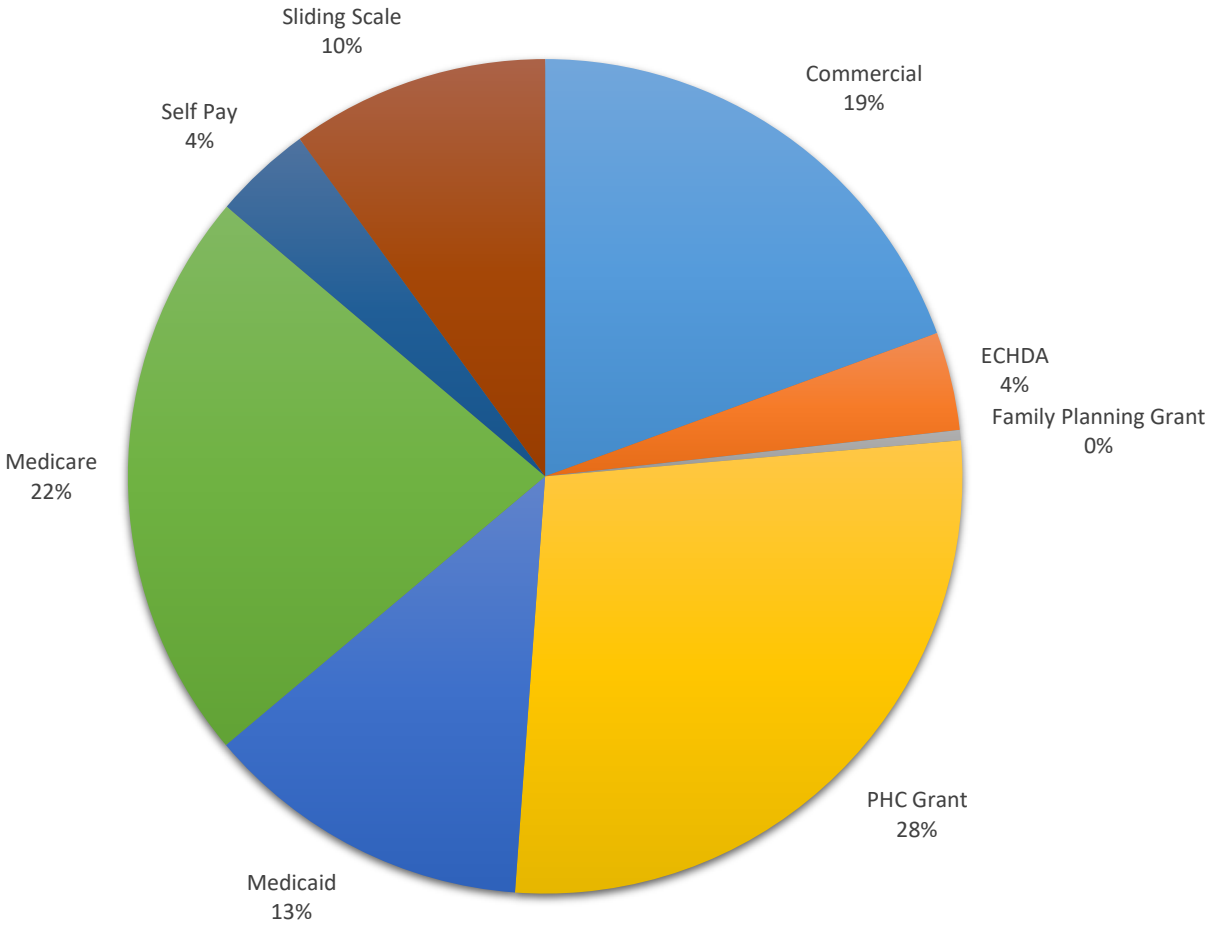


Commercial ECHDA Family Planning Grant PHC Grant Medicaid Medicare Self Pay Sliding Scale

FHC West University October Visits by Financial Class

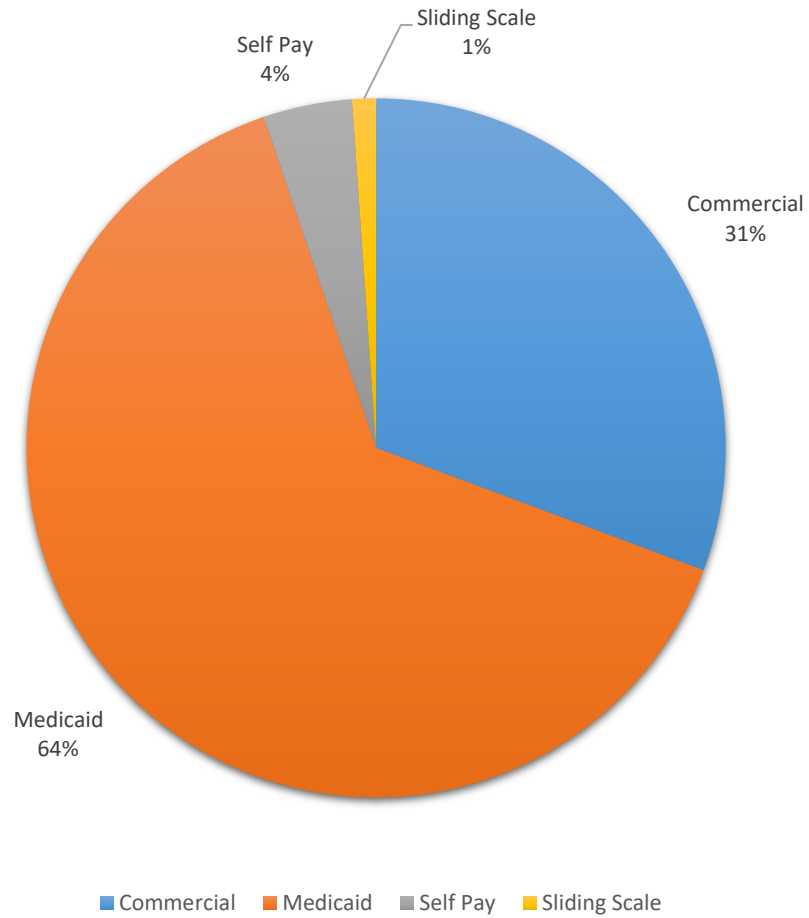


FHC Clements October Visits by Financial Class

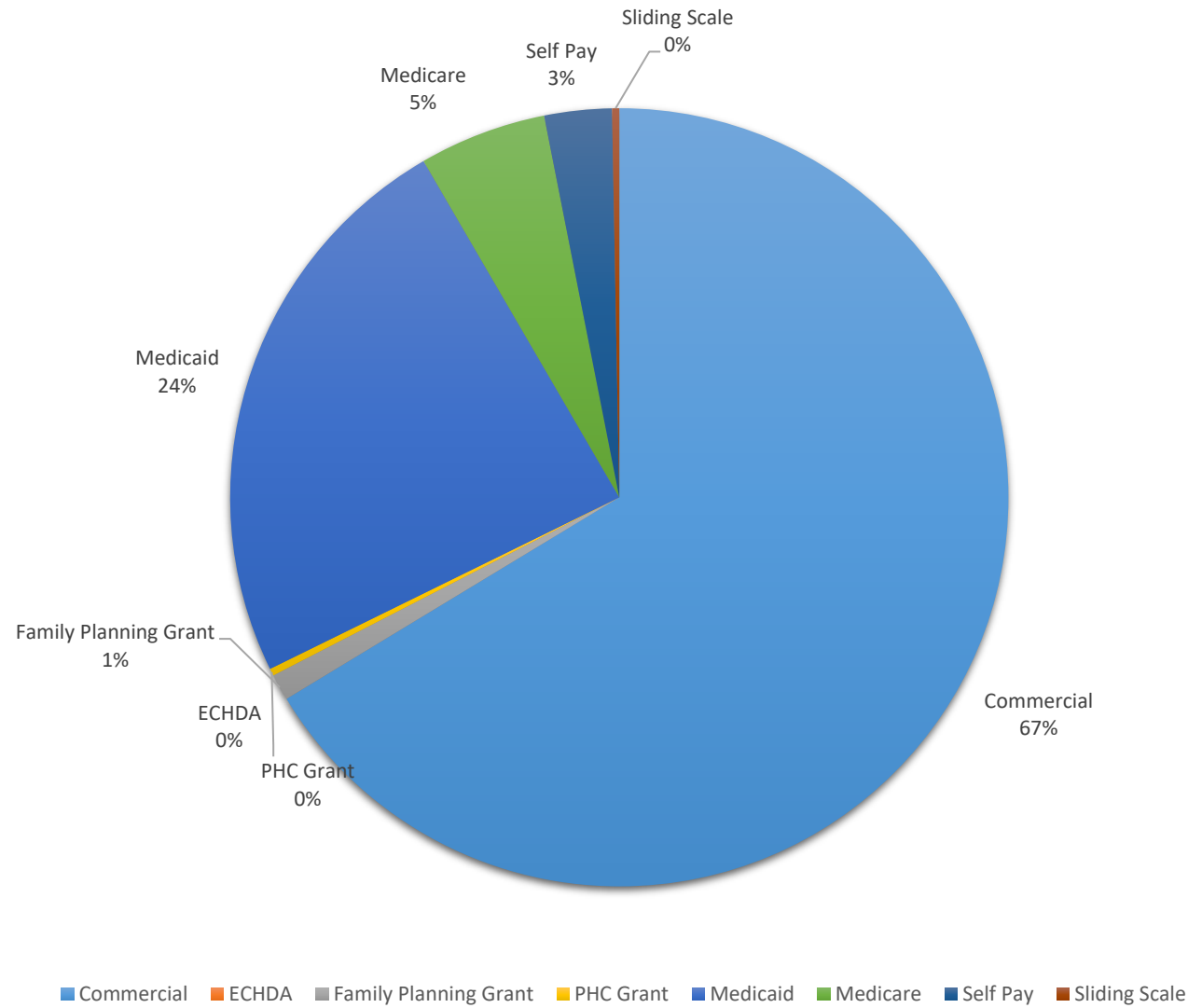


■ Commercial ■ ECHDA ■ Family Planning Grant ■ PHC Grant ■ Medicaid ■ Medicare ■ Self Pay ■ Sliding Scale

Healthy Kids Clinic October Visits by Financial Class



Womens Clinic October Visits by Financial Class



FHC Executive Director's Report-December 2023

- **Staffing Update:**
 - **Women's Clinic**-The Women's Clinic is currently in search of two Patient Registration Specialists and one Ultrasound Tech.

- **Provider Update:**
 - **West University**-We are currently searching for an additional family medicine physician for our West University location. Merritt Hawkins is assisting in the search.
 - **Women's Clinic**- Dr. Garcia is expected back in clinic in early January. Dr. Mansour is slated to start in January, his final decision is still unclear. Caitlin Estes, Nurse Practitioner, is scheduled to start December 1, 2023. Dr. Martinez is expected to go part-time in January upon the return of Dr. Garcia.

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
OCTOBER 2023**

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR. %	AMOUNT	VAR. %	ACTUAL	AMOUNT	VAR. %	AMOUNT	VAR. %
<u>Hospital InPatient Admissions</u>										
Acute / Adult	1,092	1,074	1.7%	992	10.1%	1,092	1,074	1.7%	992	10.1%
Neonatal ICU (NICU)	24	26	-7.7%	26	-7.7%	24	26	-7.7%	26	-7.7%
Total Admissions	1,116	1,100	1.5%	1,018	9.6%	1,116	1,100	1.5%	1,018	9.6%
<u>Patient Days</u>										
Adult & Pediatric	4,165	4,235	-1.7%	3,884	7.2%	4,165	4,235	-1.7%	3,884	7.2%
ICU	407	435	-6.4%	419	-2.9%	407	435	-6.4%	419	-2.9%
CCU	401	399	0.5%	386	3.9%	401	399	0.5%	386	3.9%
NICU	283	419	-32.5%	430	-34.2%	283	419	-32.5%	430	-34.2%
Total Patient Days	5,256	5,488	-4.2%	5,119	2.7%	5,256	5,488	-4.2%	5,119	2.7%
Observation (Obs) Days	739	514	43.8%	305	142.3%	739	514	43.8%	305	142.3%
Nursery Days	331	258	28.3%	268	23.5%	331	258	28.3%	268	23.5%
Total Occupied Beds / Bassinets	6,326	6,260	1.1%	5,692	11.1%	6,326	6,260	1.1%	5,692	11.1%
<u>Average Length of Stay (ALOS)</u>										
Acute / Adult & Pediatric	4.55	4.72	-3.5%	4.73	-3.7%	4.55	4.72	-3.5%	4.73	-3.7%
NICU	11.79	16.12	-26.8%	16.54	-28.7%	11.79	16.12	-26.8%	16.54	-28.7%
Total ALOS	4.71	4.99	-5.6%	5.03	-6.3%	4.71	4.99	-5.6%	5.03	-6.3%
Acute / Adult & Pediatric w/o OB	5.46			5.78	-5.5%	5.46			5.78	-5.5%
Average Daily Census	169.5	177.0	-4.2%	165.1	2.7%	169.5	177.0	-4.2%	165.1	2.7%
Hospital Case Mix Index (CMI)	1.6714	1.7500	-4.5%	1.6839	-0.7%	1.6714	1.7500	-4.5%	1.6839	-0.7%
CMI Adjusted LOS	2.82	2.85	-1.2%	2.99	-5.6%	2.82	2.85	-1.2%	2.99	-5.6%
<u>Medicare</u>										
Admissions	431	416	3.6%	341	26.4%	431	416	3.6%	341	26.4%
Patient Days	2,349	2,334	0.6%	1,941	21.0%	2,349	2,334	0.6%	1,941	21.0%
Average Length of Stay	5.45	5.61	-2.9%	5.69	-4.3%	5.45	5.61	-2.9%	5.69	-4.3%
Case Mix Index	1.9497	2.0200	-3.5%	2.0141	-3.2%	1.9497	2.0200	-3.5%	2.0141	-3.2%
<u>Medicaid</u>										
Admissions	123	140	-12.1%	154	-20.1%	123	140	-12.1%	154	-20.1%
Patient Days	491	665	-26.2%	725	-32.3%	491	665	-26.2%	725	-32.3%
Average Length of Stay	3.99	4.75	-16.0%	4.71	-15.2%	3.99	4.75	-16.0%	4.71	-15.2%
Case Mix Index	1.0622	1.1800	-10.0%	1.0906	-2.6%	1.0622	1.1800	-10.0%	1.0906	-2.6%
<u>Commercial</u>										
Admissions	339	303	11.9%	272	24.6%	339	303	11.9%	272	24.6%
Patient Days	1,376	1,360	1.2%	1,260	9.2%	1,376	1,360	1.2%	1,260	9.2%
Average Length of Stay	4.06	4.49	-9.6%	4.63	-12.4%	4.06	4.49	-9.6%	4.63	-12.4%
Case Mix Index	1.6952	1.7000	-0.3%	1.6221	4.5%	1.6952	1.7000	-0.3%	1.6221	4.5%
<u>Self Pay</u>										
Admissions	191	208	-8.2%	213	-10.3%	191	208	-8.2%	213	-10.3%
Patient Days	864	942	-8.3%	971	-11.0%	864	942	-8.3%	971	-11.0%
Average Length of Stay	4.52	4.53	-0.1%	4.56	-0.8%	4.52	4.53	-0.1%	4.56	-0.8%
Case Mix Index	1.3947	1.5800	-11.7%	1.5254	-8.6%	1.3947	1.5800	-11.7%	1.5254	-8.6%
<u>All Other</u>										
Admissions	32	33	-3.0%	38	-15.8%	32	33	-3.0%	38	-15.8%
Patient Days	176	187	-5.9%	222	-20.7%	176	187	-5.9%	222	-20.7%
Average Length of Stay	5.50	5.67	-2.9%	5.84	-5.9%	5.50	5.67	-2.9%	5.84	-5.9%
Case Mix Index	1.5152	2.2500	-32.7%	2.5250	-40.0%	1.5152	2.2500	-32.7%	2.5250	-40.0%
<u>Radiology</u>										
InPatient	4,274	4,215	1.4%	3,737	14.4%	4,274	4,215	1.4%	3,737	14.4%
OutPatient	8,799	8,461	4.0%	7,770	13.2%	8,799	8,461	4.0%	7,770	13.2%
<u>Cath Lab</u>										
InPatient	668	627	6.5%	555	20.4%	668	627	6.5%	555	20.4%
OutPatient	423	484	-12.6%	637	-33.6%	423	484	-12.6%	637	-33.6%
<u>Laboratory</u>										
InPatient	73,190	75,404	-2.9%	67,467	8.5%	73,190	75,404	-2.9%	67,467	8.5%
OutPatient	69,652	70,116	-0.7%	64,106	8.7%	69,652	70,116	-0.7%	64,106	8.7%
<u>Other</u>										
Deliveries	202	177	14.1%	178	13.5%	202	177	14.1%	178	13.5%
<u>Surgical Cases</u>										
InPatient	228	254	-10.2%	226	0.9%	228	254	-10.2%	226	0.9%
OutPatient	536	576	-6.9%	532	0.8%	536	576	-6.9%	532	0.8%
Total Surgical Cases	764	830	-8.0%	758	0.8%	764	830	-8.0%	758	0.8%
<u>GI Procedures (Endo)</u>										
InPatient	173	147	17.7%	109	58.7%	173	147	17.7%	109	58.7%
OutPatient	214	298	-28.2%	171	25.1%	214	298	-28.2%	171	25.1%
Total GI Procedures	387	445	-13.0%	280	38.2%	387	445	-13.0%	280	38.2%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
OCTOBER 2023**

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	5,297	5,043	5.0%	5,081	4.3%	5,297	5,043	5.0%	5,081	4.3%
Observation Days	739	514	43.8%	305	142.3%	739	514	43.8%	305	142.3%
Other O/P Occasions of Service	20,980	21,077	-0.5%	20,003	4.9%	20,980	21,077	-0.5%	20,003	4.9%
Total O/P Occasions of Svc.	27,016	26,634	1.4%	25,389	6.4%	27,016	26,634	1.4%	25,389	6.4%
Hospital Operations										
Manhours Paid	285,112	272,290	4.7%	272,950	4.5%	285,112	272,290	4.7%	272,950	4.5%
FTE's	1,609.5	1,537.1	4.7%	1,540.8	4.5%	1,609.5	1,537.1	4.7%	1,540.8	4.5%
Adjusted Patient Days	10,533	10,953	-3.8%	10,003	5.3%	10,533	10,953	-3.8%	10,003	5.3%
Hours / Adjusted Patient Day	27.07	24.86	8.9%	27.29	-0.8%	27.07	24.86	8.9%	27.29	-0.8%
Occupancy - Actual Beds	48.6%	50.7%	-4.2%	46.4%	4.7%	48.6%	50.7%	-4.2%	47.3%	2.7%
FTE's / Adjusted Occupied Bed	4.7	4.4	8.9%	4.8	-0.8%	4.7	4.4	8.9%	4.8	-0.8%
Family Health Clinic - Clements										
Total Medical Visits	614	701	-12.4%	565	8.7%	614	701	-12.4%	565	8.7%
Manhours Paid	2,054	2,271	-9.6%	2,238	-8.2%	2,054	2,271	-9.6%	2,238	-8.2%
FTE's	11.6	12.8	-9.6%	12.6	-8.2%	11.6	12.8	-9.6%	12.6	-8.2%
Family Health Clinic - West University										
Total Medical Visits	722	671	7.6%	610	18.4%	722	671	7.6%	610	18.4%
Manhours Paid	1,439	1,229	17.1%	1,173	22.7%	1,439	1,229	17.1%	1,173	22.7%
FTE's	8.1	6.9	17.1%	6.6	22.7%	8.1	6.9	17.1%	6.6	22.7%
Family Health Clinic - JBS										
Total Medical Visits	779	745	4.6%	544	43.2%	779	745	4.6%	544	43.2%
Manhours Paid	1,748	1,681	4.0%	1,314	33.1%	1,748	1,681	4.0%	1,314	33.1%
FTE's	9.9	9.5	4.0%	7.4	33.1%	9.9	9.5	4.0%	7.4	33.1%
Family Health Clinic - Womens										
Total Medical Visits	1,655	1,996	-17.1%	-	0.0%	1,655	1,996	-17.1%	-	0.0%
Manhours Paid	3,584	4,792	-25.2%	-	0.0%	3,584	4,792	-25.2%	-	0.0%
FTE's	20.2	27.1	-25.2%	-	0.0%	20.2	27.1	-25.2%	-	0.0%
Total ECHD Operations										
Total Admissions	1,116	1,100	1.5%	1,018	9.6%	1,116	1,100	1.5%	1,018	9.6%
Total Patient Days	5,256	5,488	-4.2%	5,119	2.7%	5,256	5,488	-4.2%	5,119	2.7%
Total Patient and Obs Days	5,995	6,002	-0.1%	5,424	10.5%	5,995	6,002	-0.1%	5,424	10.5%
Total FTE's	1,659.3	1,593.4	4.1%	1,567.5	5.9%	1,659.3	1,593.4	4.1%	1,567.5	5.9%
FTE's / Adjusted Occupied Bed	4.9	4.5	8.3%	4.9	0.5%	4.9	4.5	8.3%	4.9	0.5%
Total Adjusted Patient Days	10,533	10,953	-3.8%	10,003	5.3%	10,533	10,953	-3.8%	10,003	5.3%
Hours / Adjusted Patient Day	27.91	25.77	8.3%	27.76	0.5%	27.91	25.77	8.3%	27.76	0.5%
Outpatient Factor	2.0039	1.9959	0.4%	1.9541	2.5%	2.0039	1.9959	0.4%	1.9541	2.5%
Blended O/P Factor	2.2151	2.2173	-0.1%	2.1710	2.0%	2.2151	2.2173	-0.1%	2.1710	2.0%
Total Adjusted Admissions	2,236	2,195	1.9%	1,989	12.4%	2,236	2,195	1.9%	1,989	12.4%
Hours / Adjusted Admisssion	129.83	126.38	2.7%	139.59	-7.0%	129.83	126.38	2.7%	139.59	-7.0%
FTE's - Hospital Contract	49.7	43.3	14.9%	55.6	-10.5%	49.7	43.3	14.9%	55.6	-10.5%
FTE's - Mgmt Services	50.1	42.8	17.1%	36.4	37.7%	50.1	42.8	17.1%	36.4	37.7%
Total FTE's (including Contract)	1,759.1	1,679.5	4.7%	1,659.5	6.0%	1,759.1	1,679.5	4.7%	1,659.5	6.0%
Total FTE'S per Adjusted Occupied Bed (including Contract)	5.2	4.8	8.9%	5.1	0.7%	5.2	4.8	8.9%	5.1	0.7%
ProCare FTEs	199.9	227.2	-12.0%	219.9	-9.1%	199.9	227.2	-12.0%	219.9	-9.1%
TraumaCare FTEs	9.5	9.3	1.5%	9.4	0.4%	9.5	9.3	1.5%	9.4	0.4%
Total System FTEs	1,968.4	1,916.0	2.7%	1,888.8	4.2%	1,968.4	1,916.0	2.7%	1,888.8	4.2%
Urgent Care Visits										
JBS Clinic	1,414	1,592	-11.2%	1,749	-19.2%	1,414	1,592	-11.2%	1,749	-19.2%
West University	879	1,071	-17.9%	1,021	-13.9%	879	1,071	-17.9%	1,021	-13.9%
Total Urgent Care Visits	2,293	2,663	-13.9%	2,770	-17.2%	2,293	2,663	-13.9%	2,770	-17.2%
Retail Clinic Visits										
Retail Clinic	71	310	-77.1%	316	-77.5%	71	310	-77.1%	316	-77.5%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
OCTOBER 2023**

	CURRENT YEAR	PRIOR FISCAL YEAR END			CURRENT YEAR CHANGE
		HOSPITAL UNAUDITED	PRO CARE UNAUDITED	TRAUMA CARE UNAUDITED	
ASSETS					
CURRENT ASSETS:					
Cash and Cash Equivalents	\$ 19,940,084	\$ 16,567,281	\$ 4,400	\$ -	\$ 3,368,403
Investments	56,618,488	56,460,783	-	-	157,705
Patient Accounts Receivable - Gross	270,140,816	247,541,752	29,112,091	2,371,321	(8,884,348)
Less: 3rd Party Allowances	(168,888,556)	(154,534,985)	(16,400,026)	(1,845,686)	3,892,141
Bad Debt Allowance	(63,568,494)	(59,928,158)	(8,542,555)	(400,000)	5,302,219
Net Patient Accounts Receivable	37,683,766	33,078,609	4,169,509	125,635	310,012
Taxes Receivable	12,204,616	13,086,087	-	-	(881,471)
Accounts Receivable - Other	5,733,898	10,367,601	35,402	-	(4,669,105)
Inventories	10,159,091	9,697,439	477,883	-	(16,231)
Prepaid Expenses	4,010,964	4,087,804	112,263	37,639	(226,741)
Total Current Assets	146,350,907	143,345,604	4,799,457	163,274	(1,957,428)
CAPITAL ASSETS:					
Property and Equipment	513,888,547	514,701,189	399,150	-	(1,211,793)
Construction in Progress	4,439,335	4,378,451	-	-	60,883
	518,327,881	519,079,640	399,150	-	(1,150,909)
Less: Accumulated Depreciation and Amortization	(360,433,823)	(359,846,497)	(321,730)	-	(265,596)
Total Capital Assets	157,894,058	159,233,143	77,420	-	(1,416,505)
LEASE ASSETS					
Leased Assets	53,343	53,343	-	-	0
Less Accumulated Amortization Lease Assets	(4,355)	(4,355)	-	-	0
Total Lease Assets	48,988	48,988	-	-	-
SUBSCRIPTION ASSETS					
Subscription Assets	11,891,971	11,891,971	-	-	0
Less Accumulated Amortization Subscription Assets	(2,256,556)	(2,132,109)	-	-	(124,447)
Total Subscription Assets	9,635,415	9,759,863	-	-	(124,447)
LT Lease Receivable	7,155,331	7,245,067	-	-	(89,736)
RESTRICTED ASSETS:					
Restricted Assets Held by Trustee	4,896	4,896	-	-	-
Restricted Assets Held in Endowment	6,192,628	6,192,628	-	-	-
Restricted TPC, LLC	1,668,033	1,668,033	-	-	-
Restricted MCH West Texas Services	2,289,613	2,289,594	-	-	19
Pension, Deferred Outflows of Resources	19,214,396	19,214,396	-	-	-
Assets whose use is Limited	240,800	-	239,765	-	1,036
TOTAL ASSETS	\$ 350,695,065	\$ 349,002,211	\$ 5,116,641	\$ 163,274	\$ (3,587,062)
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
Current Maturities of Long-Term Debt	\$ 2,333,133	\$ 2,331,892	\$ -	\$ -	\$ 1,242
Self-Insurance Liability - Current Portion	3,651,369	3,651,369	-	-	-
Current Portion of Lease Liabilities	3,492	3,492	-	-	-
Current Portion of Subscription Liabilities	1,394,632	1,394,632	-	-	-
Accounts Payable	25,471,342	28,066,449	179,825	(122,858)	(2,652,075)
A/R Credit Balances	1,920,502	1,728,310	-	-	192,192
Accrued Interest	419,213	316,680	-	-	102,533
Accrued Salaries and Wages	12,621,838	6,721,029	4,737,246	243,053	920,510
Accrued Compensated Absences	4,791,314	4,623,356	-	-	167,959
Due to Third Party Payors	-	-	-	-	-
Deferred Revenue	(752,054)	329,369	232,401	-	(1,313,824)
Total Current Liabilities	51,854,782	49,166,578	5,149,472	120,195	(2,461,268)
ACCRUED POST RETIREMENT BENEFITS	54,655,122	55,306,618	-	-	(651,496)
LESSOR DEFERRED INFLOWS OF RESOURCES	8,045,456	8,144,265	-	-	(98,809)
SELF-INSURANCE LIABILITIES - Less Current Portion	2,469,073	2,469,073	-	-	-
LEASE LIABILITIES	46,484	46,484	-	-	-
SUBSCRIPTION LIABILITIES	7,861,608	8,081,410	-	-	(219,803)
LONG-TERM DEBT - Less Current Maturities	31,360,080	31,456,952	-	-	(96,872)
Total Liabilities	156,292,605	154,671,379	5,149,472	120,195	(3,648,441)
FUND BALANCE	194,402,460	194,330,832	(32,831)	43,079	194,435,290
TOTAL LIABILITIES AND FUND BALANCE	\$ 350,695,065	\$ 349,002,211	\$ 5,116,641	\$ 163,274	\$ (3,587,062)

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
OCTOBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 52,877,623	\$ 51,949,974	1.8%	\$ 49,274,219	7.3%	\$ 52,877,623	\$ 51,949,974	1.8%	\$ 49,274,219	7.3%
Outpatient Revenue	64,253,847	63,236,322	1.6%	57,698,505	11.4%	64,253,847	63,236,322	1.6%	57,698,505	11.4%
TOTAL PATIENT REVENUE	\$ 117,131,470	\$ 115,186,296	1.7%	\$ 106,972,724	9.5%	\$ 117,131,470	\$ 115,186,296	1.7%	\$ 106,972,724	9.5%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 77,168,428	\$ 72,037,142	7.1%	\$ 65,476,803	17.9%	\$ 77,168,428	\$ 72,037,142	7.1%	\$ 65,476,803	17.9%
Policy Adjustments	1,022,109	1,426,428	-28.3%	2,892,312	-64.7%	1,022,109	1,426,428	-28.3%	2,892,312	-64.7%
Uninsured Discount	5,154,350	10,934,526	-52.9%	9,322,001	-44.7%	5,154,350	10,934,526	-52.9%	9,322,001	-44.7%
Indigent	884,129	1,203,503	-26.5%	1,195,918	-26.1%	884,129	1,203,503	-26.5%	1,195,918	-26.1%
Provision for Bad Debts	8,260,146	4,348,462	90.0%	6,204,028	33.1%	8,260,146	4,348,462	90.0%	6,204,028	33.1%
TOTAL REVENUE DEDUCTIONS	\$ 92,489,162	\$ 89,950,061	2.8%	\$ 85,091,063	8.7%	\$ 92,489,162	\$ 89,950,061	2.8%	\$ 85,091,063	8.7%
	78.96%	78.09%		79.54%		78.96%	78.09%		79.54%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 1,551,832	\$ 1,551,832	0.0%	\$ 2,094,222	-25.9%	\$ 1,551,832	\$ 1,551,832	0.0%	\$ 2,094,222	-25.9%
DSRIP/CHIRP	1,180,928	1,116,944	5.7%	(179,464)	-758.0%	1,180,928	1,116,944	5.7%	(179,464)	-758.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 2,732,760	\$ 2,668,776	2.4%	\$ 1,914,758	42.7%	\$ 2,732,760	\$ 2,668,776	2.4%	\$ 1,914,758	42.7%
NET PATIENT REVENUE	\$ 27,375,068	\$ 27,905,011	-1.9%	\$ 23,796,419	15.0%	\$ 27,375,068	\$ 27,905,011	-1.9%	\$ 23,796,419	15.0%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 6,790,731	\$ 5,845,844	16.2%	\$ 7,108,430	-4.5%	\$ 6,790,731	\$ 5,845,844	16.2%	\$ 7,108,430	-4.5%
Other Revenue	1,258,444	1,304,934	-3.6%	860,580	46.2%	1,258,444	1,304,934	-3.6%	860,580	46.2%
TOTAL OTHER REVENUE	\$ 8,049,175	\$ 7,150,778	12.6%	\$ 7,969,010	1.0%	\$ 8,049,175	\$ 7,150,778	12.6%	\$ 7,969,010	1.0%
NET OPERATING REVENUE	\$ 35,424,243	\$ 35,055,789	1.1%	\$ 31,765,429	11.5%	\$ 35,424,243	\$ 35,055,789	1.1%	\$ 31,765,429	11.5%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 15,044,547	\$ 14,889,675	1.0%	\$ 14,521,875	3.6%	\$ 15,044,547	\$ 14,889,675	1.0%	\$ 14,521,875	3.6%
Benefits	1,926,183	2,103,942	-8.4%	3,371,683	-42.9%	1,926,183	2,103,942	-8.4%	3,371,683	-42.9%
Temporary Labor	1,913,070	1,386,989	37.9%	1,541,995	24.1%	1,913,070	1,386,989	37.9%	1,541,995	24.1%
Physician Fees	1,124,377	1,173,902	-4.2%	1,102,435	2.0%	1,124,377	1,173,902	-4.2%	1,102,435	2.0%
Texas Tech Support	968,868	954,677	1.5%	871,158	11.2%	968,868	954,677	1.5%	871,158	11.2%
Purchased Services	4,376,497	4,522,919	-3.2%	4,413,398	-0.8%	4,376,497	4,522,919	-3.2%	4,413,398	-0.8%
Supplies	6,536,364	6,128,223	6.7%	5,378,711	21.5%	6,536,364	6,128,223	6.7%	5,378,711	21.5%
Utilities	310,061	303,688	2.1%	368,793	-15.9%	310,061	303,688	2.1%	368,793	-15.9%
Repairs and Maintenance	843,552	924,983	-8.8%	1,165,921	-27.6%	843,552	924,983	-8.8%	1,165,921	-27.6%
Leases and Rent	130,963	98,093	33.5%	112,719	16.2%	130,963	98,093	33.5%	112,719	16.2%
Insurance	191,228	190,806	0.2%	175,122	9.2%	191,228	190,806	0.2%	175,122	9.2%
Interest Expense	100,479	93,285	7.7%	70,214	43.1%	100,479	93,285	7.7%	70,214	43.1%
ECHDA	162,020	182,272	-11.1%	225,521	-28.2%	162,020	182,272	-11.1%	225,521	-28.2%
Other Expense	147,995	188,443	-21.5%	139,126	6.4%	147,995	188,443	-21.5%	139,126	6.4%
TOTAL OPERATING EXPENSES	\$ 33,776,205	\$ 33,141,897	1.9%	\$ 33,458,672	0.9%	\$ 33,776,205	\$ 33,141,897	1.9%	\$ 33,458,672	0.9%
Depreciation/Amortization	\$ 1,976,423	\$ 1,870,410	5.7%	\$ 1,695,117	16.6%	\$ 1,976,423	\$ 1,870,410	5.7%	\$ 1,695,117	16.6%
(Gain) Loss on Sale of Assets	(27,000)	-	0.0%	-	0.0%	(27,000)	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 35,725,627	\$ 35,012,307	2.0%	\$ 35,153,789	1.6%	\$ 35,725,627	\$ 35,012,307	2.0%	\$ 35,153,789	1.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (301,385)	\$ 43,482	793.1%	\$ (3,388,359)	91.1%	\$ (301,385)	\$ 43,482	-793.1%	\$ (3,388,359)	-91.1%
Operating Margin	-0.85%	0.12%	-785.9%	-10.67%	-92.0%	-0.85%	0.12%	-785.9%	-10.67%	-92.0%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 183,111	\$ 92,032	99.0%	\$ 90,389	102.6%	\$ 183,111	\$ 92,032	99.0%	\$ 90,389	102.6%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	1,820	-100.0%	-	-	-	1,820	-100.0%	-	-
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
						1,775,517	2,007,177		(1,623,028)	
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (118,273)	\$ 137,334	186.1%	\$ (3,297,971)	96.4%	\$ (118,273)	\$ 137,334	186.1%	\$ (3,297,971)	96.4%
Unrealized Gain/(Loss) on Investments	\$ 179,634	\$ -	0.0%	\$ (111,227)	-261.5%	\$ 179,634	\$ -	0.0%	\$ (111,227)	-261.5%
Investment in Subsidiaries	19	149,961	-100.0%	4,032	-99.5%	19	149,961	-100.0%	4,032	-99.5%
CHANGE IN NET POSITION	\$ 61,379	\$ 287,295	78.6%	\$ (3,405,166)	101.8%	\$ 61,379	\$ 287,295	78.6%	\$ (3,405,166)	101.8%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
OCTOBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 52,877,623	\$ 51,949,974	1.8%	\$ 49,274,219	7.3%	\$ 52,877,623	\$ 51,949,974	1.8%	\$ 49,274,219	7.3%
Outpatient Revenue	53,084,615	51,734,813	2.6%	47,012,954	12.9%	53,084,615	51,734,813	2.6%	47,012,954	12.9%
TOTAL PATIENT REVENUE	\$ 105,962,238	\$ 103,684,787	2.2%	\$ 96,287,173	10.0%	\$ 105,962,238	\$ 103,684,787	2.2%	\$ 96,287,173	10.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 71,591,764	\$ 66,178,280	8.2%	\$ 60,036,912	19.2%	\$ 71,591,764	\$ 66,178,280	8.2%	\$ 60,036,912	19.2%
Policy Adjustments	40,958	505,563	-91.9%	2,182,550	-98.1%	40,958	505,563	-91.9%	2,182,550	-98.1%
Uninsured Discount	4,714,640	10,519,701	-55.2%	8,956,240	-47.4%	4,714,640	10,519,701	-55.2%	8,956,240	-47.4%
Indigent Care	845,758	1,189,675	-28.9%	1,192,729	-29.1%	845,758	1,189,675	-28.9%	1,192,729	-29.1%
Provision for Bad Debts	7,344,841	3,433,022	113.9%	5,475,688	34.1%	7,344,841	3,433,022	113.9%	5,475,688	34.1%
TOTAL REVENUE DEDUCTIONS	\$ 84,537,960	\$ 81,826,241	3.3%	\$ 77,844,119	8.6%	\$ 84,537,960	\$ 81,826,241	3.3%	\$ 77,844,119	8.6%
	79.78%	78.92%		80.85%		79.78%	78.92%		80.85%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 1,551,832	\$ 1,551,832	0.0%	\$ 2,094,222	-25.9%	\$ 1,551,832	\$ 1,551,832	0.0%	\$ 2,094,222	-25.9%
DSRIP/CHIRP	1,180,928	1,116,944	5.7%	(179,464)	-758.0%	1,180,928	1,116,944	5.7%	(179,464)	-758.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 2,732,760	\$ 2,668,776	2.4%	\$ 1,914,758	42.7%	\$ 2,732,760	\$ 2,668,776	2.4%	\$ 1,914,758	42.7%
NET PATIENT REVENUE	\$ 24,157,038	\$ 24,527,322	-1.5%	\$ 20,357,812	18.7%	\$ 24,157,038	\$ 24,527,322	-1.5%	\$ 20,357,812	18.7%
OTHER REVENUE										
Tax Revenue	\$ 6,790,731	\$ 5,845,844	16.2%	\$ 7,108,430	-4.5%	\$ 6,790,731	\$ 5,845,844	16.2%	\$ 7,108,430	-4.5%
Other Revenue	984,785	1,082,942	-9.1%	637,488	54.5%	984,785	1,082,942	-9.1%	637,488	54.5%
TOTAL OTHER REVENUE	\$ 7,775,516	\$ 6,928,786	12.2%	\$ 7,745,918	0.4%	\$ 7,775,516	\$ 6,928,786	12.2%	\$ 7,745,918	0.4%
NET OPERATING REVENUE	\$ 31,932,554	\$ 31,456,108	1.5%	\$ 28,103,730	13.6%	\$ 31,932,554	\$ 31,456,108	1.5%	\$ 28,103,730	13.6%
OPERATING EXPENSE										
Salaries and Wages	\$ 10,534,616	\$ 10,222,156	3.1%	\$ 9,891,840	6.5%	\$ 10,534,616	\$ 10,222,156	3.1%	\$ 9,891,840	6.5%
Benefits	1,553,931	1,721,819	-9.8%	2,987,862	-48.0%	1,553,931	1,721,819	-9.8%	2,987,862	-48.0%
Temporary Labor	815,991	697,591	17.0%	1,238,782	-34.1%	815,991	697,591	17.0%	1,238,782	-34.1%
Physician Fees	1,167,843	1,192,549	-2.1%	1,105,682	5.6%	1,167,843	1,192,549	-2.1%	1,105,682	5.6%
Texas Tech Support	968,868	954,677	1.5%	871,158	11.2%	968,868	954,677	1.5%	871,158	11.2%
Purchased Services	4,694,902	4,864,060	-3.5%	4,513,147	4.0%	4,694,902	4,864,060	-3.5%	4,513,147	4.0%
Supplies	6,451,639	6,046,764	6.7%	5,266,178	22.5%	6,451,639	6,046,764	6.7%	5,266,178	22.5%
Utilities	308,665	303,023	1.9%	368,132	-16.2%	308,665	303,023	1.9%	368,132	-16.2%
Repairs and Maintenance	840,141	923,083	-9.0%	1,165,770	-27.9%	840,141	923,083	-9.0%	1,165,770	-27.9%
Leases and Rentals	(8,541)	(47,469)	-82.0%	(55,892)	-84.7%	(8,541)	(47,469)	-82.0%	(55,892)	-84.7%
Insurance	131,443	129,036	1.9%	118,279	11.1%	131,443	129,036	1.9%	118,279	11.1%
Interest Expense	100,479	93,285	7.7%	70,214	43.1%	100,479	93,285	7.7%	70,214	43.1%
ECHDA	162,020	182,272	-11.1%	225,521	-28.2%	162,020	182,272	-11.1%	225,521	-28.2%
Other Expense	99,517	109,847	-9.4%	81,973	21.4%	99,517	109,847	-9.4%	81,973	21.4%
TOTAL OPERATING EXPENSES	\$ 27,821,513	\$ 27,392,693	1.6%	\$ 27,848,644	-0.1%	\$ 27,821,513	\$ 27,392,693	1.6%	\$ 27,848,644	-0.1%
Depreciation/Amortization	\$ 1,969,456	\$ 1,863,286	5.7%	\$ 1,689,403	16.6%	\$ 1,969,456	\$ 1,863,286	5.7%	\$ 1,689,403	16.6%
(Gain)/Loss on Disposal of Assets	(27,000)	-	0.0%	-	0.0%	(27,000)	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 29,763,969	\$ 29,255,979	1.7%	\$ 29,538,047	0.8%	\$ 29,763,969	\$ 29,255,979	1.7%	\$ 29,538,047	0.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ 2,168,585	\$ 2,200,129	-1.4%	\$ (1,434,318)	251.2%	\$ 2,168,585	\$ 2,200,129	-1.4%	\$ (1,434,318)	-251.2%
Operating Margin		6.79%	6.99%	-2.9%	-5.10%	-233.1%		6.79%	6.99%	-2.9%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 183,111	\$ 92,032	99.0%	\$ 90,389	102.6%	\$ 183,111	\$ 92,032	99.0%	\$ 90,389	102.6%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	1,820	-100.0%	-	0.0%	-	1,820	-100.0%	-	0.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 2,351,696	\$ 2,293,981	2.5%	\$ (1,343,929)	-275.0%	\$ 2,351,696	\$ 2,293,981	2.5%	\$ (1,343,929)	-275.0%
Procure & Trauma Care Capital Contribution	(2,544,200)	(2,159,349)	17.8%	(1,934,959)	31.5%	(2,544,200)	(2,159,349)	17.8%	(1,934,959)	31.5%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (192,503)	\$ 134,632	243.0%	\$ (3,278,888)	94.1%	\$ (192,504)	\$ 134,632	243.0%	\$ (3,278,887)	94.1%
Unrealized Gain/(Loss) on Investments	\$ 179,634	\$ -	0.0%	\$ (111,227)	-261.5%	\$ 179,634	\$ -	0.0%	\$ (111,227)	-261.5%
Investment in Subsidiaries	19	149,961	-100.0%	4,032	-99.5%	19	149,961	-100.0%	4,032	-99.5%
CHANGE IN NET POSITION	\$ (12,851)	\$ 284,593	104.5%	\$ (3,386,083)	99.6%	\$ (12,851)	\$ 284,593	104.5%	\$ (3,386,082)	99.6%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
OCTOBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 10,966,063	\$ 11,297,870	-2.9%	\$ 10,557,854	3.9%	\$ 10,966,063	\$ 11,297,870	-2.9%	\$ 10,557,854	3.9%
TOTAL PATIENT REVENUE	\$ 10,966,063	\$ 11,297,870	-2.9%	\$ 10,557,854	3.9%	\$ 10,966,063	\$ 11,297,870	-2.9%	\$ 10,557,854	3.9%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 5,511,205	\$ 5,738,645	-4.0%	\$ 5,365,391	2.7%	\$ 5,511,205	\$ 5,738,645	-4.0%	\$ 5,365,391	2.7%
Policy Adjustments	957,128	884,931	8.2%	688,763	39.0%	957,128	884,931	8.2%	688,763	39.0%
Uninsured Discount	439,710	414,825	6.0%	365,761	20.2%	439,710	414,825	6.0%	365,761	20.2%
Indigent	38,371	13,828	177.5%	3,189	1103.3%	38,371	13,828	177.5%	3,189	1103.3%
Provision for Bad Debts	892,396	892,153	0.0%	720,340	23.9%	892,396	892,153	0.0%	720,340	23.9%
TOTAL REVENUE DEDUCTIONS	\$ 7,838,810	\$ 7,944,382	-1.3%	\$ 7,143,444	9.7%	\$ 7,838,810	\$ 7,944,382	-1.3%	\$ 7,143,444	9.7%
	71.48%	70.32%		67.66%		71.48%	70.32%		67.66%	
NET PATIENT REVENUE	\$ 3,127,253	\$ 3,353,488	-6.7%	\$ 3,414,410	-8.4%	\$ 3,127,253	\$ 3,353,488	-6.7%	\$ 3,414,410	-8.4%
OTHER REVENUE										
Other Income	\$ 270,187	\$ 221,952	21.7%	\$ 223,092	21.1%	\$ 270,187	\$ 221,952	21.7%	\$ 223,092	21.1%
TOTAL OTHER REVENUE	\$ 270,187	\$ 221,952	21.7%	\$ 223,092	21.1%	\$ 270,187	\$ 221,952	21.7%	\$ 223,092	21.1%
NET OPERATING REVENUE	\$ 3,397,439	\$ 3,575,440	-5.0%	\$ 3,637,502	-6.6%	\$ 3,397,439	\$ 3,575,440	-5.0%	\$ 3,637,502	-6.6%
OPERATING EXPENSE										
Salaries and Wages	\$ 4,255,405	\$ 4,417,425	-3.7%	\$ 4,381,706	-2.9%	\$ 4,255,405	\$ 4,417,425	-3.7%	\$ 4,381,706	-2.9%
Benefits	359,707	362,489	-0.8%	340,521	5.6%	359,707	362,489	-0.8%	340,521	5.6%
Temporary Labor	1,097,079	689,398	59.1%	303,213	261.8%	1,097,079	689,398	59.1%	303,213	261.8%
Physician Fees	215,783	240,601	-10.3%	256,002	-15.7%	215,783	240,601	-10.3%	256,002	-15.7%
Purchased Services	(319,595)	(341,843)	-6.5%	(99,957)	219.7%	(319,595)	(341,843)	-6.5%	(99,957)	219.7%
Supplies	84,285	80,901	4.2%	111,976	-24.7%	84,285	80,901	4.2%	111,976	-24.7%
Utilities	1,396	665	109.9%	661	111.2%	1,396	665	109.9%	661	111.2%
Repairs and Maintenance	3,411	1,900	79.5%	151.25	2155.2%	3,411	1,900	79.5%	151	2155.4%
Leases and Rentals	137,511	143,569	-4.2%	166,618	-17.5%	137,511	143,569	-4.2%	166,618	-17.5%
Insurance	51,510	54,425	-5.4%	48,910	5.3%	51,510	54,425	-5.4%	48,910	5.3%
Other Expense	48,179	78,135	-38.3%	56,945	-15.4%	48,179	78,135	-38.3%	56,945	-15.4%
TOTAL OPERATING EXPENSES	\$ 5,934,672	\$ 5,727,665	3.6%	\$ 5,566,747	6.6%	\$ 5,934,672	\$ 5,727,665	3.6%	\$ 5,566,747	6.6%
Depreciation/Amortization	\$ 6,967	\$ 7,124	-2.2%	\$ 5,714	21.9%	\$ 6,967	\$ 7,124	-2.2%	\$ 5,714	21.9%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 5,941,639	\$ 5,734,789	3.6%	\$ 5,572,461	6.6%	\$ 5,941,639	\$ 5,734,789	3.6%	\$ 5,572,461	6.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (2,544,200)	\$ (2,159,349)	17.8%	\$ (1,934,959)	31.5%	\$ (2,544,200)	\$ (2,159,349)	17.8%	\$ (1,934,959)	31.5%
Operating Margin	-74.89%	-60.39%	24.0%	-53.19%	40.8%	-74.89%	-60.39%	24.0%	-53.19%	40.8%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 2,544,200	\$ 2,159,349	17.8%	\$ 1,934,959	31.5%	\$ 2,544,200	\$ 2,159,349	17.8%	\$ 1,934,959	31.5%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	7,805	7,763	0.54%	9,589	-18.60%	7,805	7,763	0.54%	9,589	-18.60%
Total Hospital Visits	6,297	5,543	13.60%	5,360	17.48%	6,297	5,543	13.60%	5,360	17.48%
Total Procedures	12,970	12,549	3.35%	12,582	3.08%	12,970	12,549	3.35%	12,582	3.08%
Total Surgeries	775	835	-7.19%	776	-0.13%	775	835	-7.19%	776	-0.13%
Total Provider FTE's	84.9	88.6	-4.19%	88.7	-4.32%	84.9	88.6	-4.19%	88.7	-4.32%
Total Staff FTE's	103.2	126.9	-18.67%	118.4	-12.84%	103.2	126.9	-18.67%	118.4	-12.84%
Total Administrative FTE's	11.7	11.7	0.27%	12.8	-8.12%	11.7	11.7	0.27%	12.8	-8.12%
Total FTE's	199.9	227.2	-12.05%	219.9	-9.12%	199.9	227.2	-12.05%	219.9	-9.12%

**ECTOR COUNTY HOSPITAL DISTRICT
TRAUMACARE OPERATIONS SUMMARY
OCTOBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 203,169	\$ 203,639	-0.2%	\$ 127,697	59.1%	\$ 203,169	\$ 203,639	-0.2%	\$ 127,697	59.1%
TOTAL PATIENT REVENUE	\$ 203,169	\$ 203,639	-0.2%	\$ 127,697	59.1%	\$ 203,169	\$ 203,639	-0.2%	\$ 127,697	59.1%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 65,460	\$ 120,217	-45.5%	\$ 74,500	-12.1%	\$ 65,460	\$ 120,217	-45.5%	\$ 74,500	-12.1%
Policy Adjustments	24,023	35,934	-33.1%	21,000	14.4%	24,023	35,934	-33.1%	21,000	14.4%
Uninsured Discount	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Indigent	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Provision for Bad Debts	22,909	23,287	-1.6%	8,000	186.4%	22,909	23,287	-1.6%	8,000	186.4%
TOTAL REVENUE DEDUCTIONS	\$ 112,392	\$ 179,438	-37.4%	\$ 103,500	8.6%	\$ 112,392	\$ 179,438	-37.4%	\$ 103,500	8.6%
	55.32%	88.12%		81.05%		55.32%	88.12%		81.05%	
NET PATIENT REVENUE	\$ 90,777	\$ 24,201	275.1%	\$ 24,197	275.2%	\$ 90,777	\$ 24,201	275.1%	\$ 24,197	275.2%
	44.7%					44.7%				
OTHER REVENUE										
Other Income	\$ 3,472	\$ 40	8580.8%	\$ -	100.0%	\$ 3,472	\$ 40	8580.8%	\$ -	100.0%
TOTAL OTHER REVENUE	\$ 3,472	\$ 40	8580.8%	\$ -	100.0%	\$ 3,472	\$ 40	8580.8%	\$ -	100.0%
NET OPERATING REVENUE	\$ 94,250	\$ 24,241	288.8%	\$ 24,197	289.5%	\$ 94,250	\$ 24,241	288.8%	\$ 24,197	289.5%
OPERATING EXPENSE										
Salaries and Wages	\$ 254,525	\$ 250,094	1.8%	\$ 248,329	2.5%	\$ 254,525	\$ 250,094	1.8%	\$ 248,329	2.5%
Benefits	12,545	19,634	-36.1%	43,300	-71.0%	12,545	19,634	-36.1%	43,300	-71.0%
Temporary Labor	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Physician Fees	(259,248)	(259,248)	0.0%	(259,248)	0.0%	(259,248)	(259,248)	0.0%	(259,248)	0.0%
Purchased Services	1,190	702	69.5%	208	471.8%	1,190	702	69.5%	208	471.8%
Supplies	440	558	-21.2%	557	-21.1%	440	558	-21.2%	557	-21.1%
Utilities	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Repairs and Maintenance	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Leases and Rentals	1,993	1,993	0.0%	1,993	0.0%	1,993	1,993	0.0%	1,993	0.0%
Insurance	8,275	7,345	12.7%	7,932	4.3%	8,275	7,345	12.7%	7,932	4.3%
Other Expense	299	461	-35.1%	208	43.7%	299	461	-35.1%	208	43.7%
TOTAL OPERATING EXPENSES	\$ 20,019	\$ 21,539	-7.1%	\$ 43,280	-53.7%	\$ 20,019	\$ 21,539	-7.1%	\$ 43,280	-53.7%
Depreciation/Amortization	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 20,019	\$ 21,539	-7.1%	\$ 43,280	-53.7%	\$ 20,019	\$ 21,539	-7.1%	\$ 43,280	-53.7%
NET GAIN (LOSS) FROM OPERATIONS	\$ 74,230	\$ 2,702	2647.2%	\$ (19,083)	-489.0%	\$ 74,230	\$ 2,702	2647.2%	\$ (19,083)	-489.0%
Operating Margin	78.76%	11.15%	606.6%	-78.87%	-199.9%	78.76%	11.15%	606.6%	-78.87%	-199.9%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
CAPITAL CONTRIBUTION	\$ 74,230	\$ 2,702	2647.2%	\$ (19,083)	-489.0%	\$ 74,230	\$ 2,702	2647.2%	\$ (19,083)	-489.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Procedures	623	757	-17.70%	618	0.81%	623	757	-17.70%	618	0.81%
Total Provider FTE's	8.5	8.2	3.34%	8.4	0.40%	8.5	8.2	3.34%	8.4	0.40%
Total Staff FTE's	1.0	1.1	-11.43%	1.0	-0.08%	1.0	1.1	-11.43%	1.0	-0.08%
Total FTE's	9.5	9.3	1.55%	9.4	0.35%	9.5	9.3	1.55%	9.4	0.35%

**ECTOR COUNTY HOSPITAL DISTRICT
OCTOBER 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 41,786,999	39.5%	\$ 35,130,819	36.4%	\$ 41,786,999	39.5%	\$ 35,130,819	36.4%
Medicaid	13,043,103	12.3%	13,844,967	14.4%	13,043,103	12.3%	13,844,967	14.4%
Commercial	36,698,348	34.6%	28,799,591	29.9%	36,698,348	34.6%	28,799,591	29.9%
Self Pay	10,631,423	10.0%	14,783,983	15.4%	10,631,423	10.0%	14,783,983	15.4%
Other	3,802,365	3.6%	3,727,813	3.9%	3,802,365	3.6%	3,727,813	3.9%
TOTAL	\$ 105,962,238	100.0%	\$ 96,287,173	100.0%	\$ 105,962,238	100.0%	\$ 96,287,172	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 7,710,979	35.3%	\$ 5,944,702	34.7%	\$ 7,710,979	35.3%	\$ 5,944,702	34.7%
Medicaid	2,634,695	12.1%	2,679,714	15.6%	2,634,695	12.1%	2,679,714	15.6%
Commercial	9,628,692	44.0%	6,781,322	39.6%	9,628,692	44.0%	6,781,322	39.6%
Self Pay	1,228,699	5.6%	954,553	5.6%	1,228,699	5.6%	954,553	5.6%
Other	651,534	3.0%	763,025	4.5%	651,534	3.0%	763,025	4.5%
TOTAL	\$ 21,854,599	100.0%	\$ 17,123,315	100.0%	\$ 21,854,599	100.0%	\$ 17,123,315	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
OCTOBER 2023**

	Hospital	ProCare	TraumaCare	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:				
Excess of Revenue over Expenses	\$ (12,851)	-	74,230	\$ 61,379
Noncash Expenses:				
Depreciation and Amortization	388,587	1,456	-	390,043
Unrealized Gain/Loss on Investments	179,634	-	-	179,634
Accretion (Bonds) & COVID Funding	(51,038)	-	-	(51,038)
Changes in Assets and Liabilities				
Patient Receivables, Net	(443,740)	134,127	(399)	(310,012)
Taxes Receivable/Deferred	(404,672)	(27,681)	-	(432,353)
Inventories, Prepays and Other	4,942,565	(21,012)	(9,476)	4,912,077
LT Lease Rec	89,736			
Deferred Inflow of Resources	-			
Accounts Payable	(696,821)	(1,690,044)	(73,018)	(2,459,882)
Accrued Expenses	(425,873)	1,607,177	8,663	1,189,966
Due to Third Party Payors	-	-	-	-
Accrued Post Retirement Benefit Costs	(750,304)	-	-	(750,304)
Net Cash Provided by Operating Activities	<u>\$ 2,815,223</u>	<u>4,022</u>	<u>-</u>	<u>\$ 2,819,245</u>
Cash Flows from Investing Activities:				
Investments	\$ (337,339)	-	-	\$ (337,339)
Acquisition of Property and Equipment	<u>1,154,932</u>	<u>(4,022)</u>	<u>-</u>	<u>1,150,909</u>
Net Cash used by Investing Activities	<u>\$ 817,593</u>	<u>(4,022)</u>	<u>-</u>	<u>\$ 813,571</u>
Cash Flows from Financing Activities:				
Current Portion Debt	\$ 1,242	-	-	\$ 1,242
Principal Paid on Subscription Liabilities	\$ -			
Principal Paid on Lease Liabilities	\$ -			
Intercompany Activities	-	-	-	-
LT Liab Subscriptions	(219,803)			
LT Liab Leases	-			
Net Repayment of Long-term Debt/Bond Issuance	<u>(45,833)</u>	<u>-</u>	<u>-</u>	<u>(45,833)</u>
Net Cash used by Financing Activities	<u>(264,394)</u>	<u>-</u>	<u>-</u>	<u>(264,394)</u>
Net Increase (Decrease) in Cash	3,368,422	0	-	3,368,422
Beginning Cash & Cash Equivalents @ 9/30/2023	<u>26,722,432</u>	<u>4,400</u>	<u>-</u>	<u>26,726,832</u>
Ending Cash & Cash Equivalents @ 10/31/2023	<u>\$ 30,090,854</u>	<u>\$ 4,400</u>	<u>\$ -</u>	<u>\$ 30,095,254</u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2024**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
DSH				
1st Qtr	\$ (1,373,346)	\$ -		\$ (1,373,346)
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSH TOTAL	\$ (1,373,346)	\$ -		\$ (1,373,346)
UC				
1st Qtr	\$ -	\$ 5,793,766		5,793,766
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ -	\$ 5,793,766		\$ 5,793,766
DSRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ -	\$ -		\$ -
UHRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UHRIP TOTAL	\$ -	\$ -		\$ -
GME				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
GME TOTAL	\$ -	\$ -		\$ -
CHIRP				
1st Qtr	\$ -	\$ 1,180,928		\$ 1,180,928
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
CHIRP TOTAL	\$ -	\$ 1,180,928		\$ 1,180,928
HARP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
HARP TOTAL	\$ -	\$ -		\$ -
TIPPS				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
TIPPS TOTAL	\$ -	\$ -		\$ -
MCH Cash Activity	\$ (1,373,346)	\$ 6,974,694		\$ 5,601,348
ProCare Cash Activity	\$ -	\$ -	\$ -	\$ -
Blended Cash Activity	\$ (1,373,346)	\$ 6,974,694	\$ -	\$ 5,601,348

INCOME STATEMENT ACTIVITY:

FY 2024 Accrued / (Deferred) Adjustments:

	BLENDED
DSH Accrual	\$ 732,500
Uncompensated Care Accrual	686,667
Regional UPL Accrual	-
URIP	-
GME	73,167
CHIRP	1,180,928
HARP	34,667
TIPPS	24,831
Regional UPL Benefit	-
Medicaid Supplemental Payments	2,732,760
DSRIP Accrual	-
Total Adjustments	\$ 2,732,760

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
OCTOBER 2023**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	VAR	PRIOR YR	PRIOR YR VAR
Cardiopulmonary	13.0	11.6	11.9%	11.9	8.8%	13.0	11.6	11.9%	11.9	8.8%
Operating Room	10.4	4.2	149.0%	9.1	14.2%	10.4	4.2	149.0%	9.1	14.2%
Labor & Delivery	4.2	5.0	-15.9%	2.1	104.0%	4.2	5.0	-15.9%	2.1	104.0%
Laboratory - Chemistry	3.7	4.5	-18.0%	6.9	-46.4%	3.7	4.5	-18.0%	6.9	-46.4%
Imaging - Diagnostics	2.8	2.8	-0.1%	2.8	-0.5%	2.8	2.8	-0.1%	2.8	-0.5%
PM&R - Occupational	1.7	2.0	-11.6%	-	0.0%	1.7	2.0	-11.6%	-	0.0%
Recovery Room	1.6	-	0.0%	-	0.0%	1.6	-	0.0%	-	0.0%
Imaging - Ultrasound	1.4	1.0	46.1%	1.6	-12.5%	1.4	1.0	46.1%	1.6	-12.5%
Laboratory - Histology	1.1	-	0.0%	-	0.0%	1.1	-	0.0%	-	0.0%
Imaging - Cat Scan	1.1	1.0	9.7%	0.5	144.6%	1.1	1.0	9.7%	0.5	144.6%
4 East - Post Partum	1.1	2.0	-44.2%	1.7	-36.1%	1.1	2.0	-44.2%	1.7	-36.1%
Intensive Care Unit (ICU) 2	0.7	2.0	-64.5%	1.9	-64.1%	0.7	2.0	-64.5%	1.9	-64.1%
Neonatal Intensive Care	0.6	-	0.0%	-	0.0%	0.6	-	0.0%	-	0.0%
Center for Health and Wellness - Sports Medici	0.6	1.0	-42.7%	-	0.0%	0.6	1.0	-42.7%	-	0.0%
6 West	0.5	0.0	1211.7%	0.1	260.5%	0.5	0.0	1211.7%	0.1	260.5%
Care Management	0.5	-	0.0%	2.9	-84.5%	0.5	-	0.0%	2.9	-84.5%
7 Central	0.4	0.0	965.1%	0.5	-16.2%	0.4	0.0	965.1%	0.5	-16.2%
9 Central	0.3	0.0	771.6%	0.6	-46.1%	0.3	0.0	771.6%	0.6	-46.1%
Intensive Care Unit (CCU) 4	0.2	1.5	-84.9%	2.2	-89.7%	0.2	1.5	-84.9%	2.2	-89.7%
6 Central	0.2	0.0	434.7%	0.3	-27.5%	0.2	0.0	434.7%	0.3	-27.5%
Nursing Orientation	0.2	-	0.0%	0.2	1.3%	0.2	-	0.0%	0.2	1.3%
3 West Observation	0.1	-	0.0%	1.9	-96.0%	0.1	-	0.0%	1.9	-96.0%
5 Central	0.1	0.0	73.1%	0.7	-90.2%	0.1	0.0	73.1%	0.7	-90.2%
UTILIZATION REVIEW	-	1.0	-100.0%	-	0.0%	-	1.0	-100.0%	-	0.0%
Emergency Department	-	1.5	-100.0%	2.3	-100.0%	-	1.5	-100.0%	2.3	-100.0%
Laboratory - Hematology	-	1.4	-100.0%	-	0.0%	-	1.4	-100.0%	-	0.0%
PM&R - Physical	-	-	0.0%	0.3	-100.0%	-	-	0.0%	0.3	-100.0%
Engineering	-	-	0.0%	1.4	-100.0%	-	-	0.0%	1.4	-100.0%
8 Central - Moved Back to 6140	-	-	0.0%	1.7	-100.0%	-	-	0.0%	1.7	-100.0%
4 Central	-	0.0	-100.0%	0.8	-100.0%	-	0.0	-100.0%	0.8	-100.0%
Food Service	-	0.8	-100.0%	-	0.0%	-	0.8	-100.0%	-	0.0%
SUBTOTAL	46.6	43.3	7.7%	54.6	-14.6%	46.6	43.3	7.7%	54.6	-14.6%
TRANSITION LABOR										
Laboratory - Chemistry	3.1	-	0.0%	1.0	203.6%	3.1	-	0.0%	1.0	203.6%
SUBTOTAL	3.1	-	0.0%	1.0	203.6%	3.1	-	0.0%	1.0	203.6%
GRAND TOTAL	49.7	43.3	14.9%	55.6	-10.5%	49.7	43.3	14.9%	55.6	-10.5%



Financial Presentation

For the Month Ended

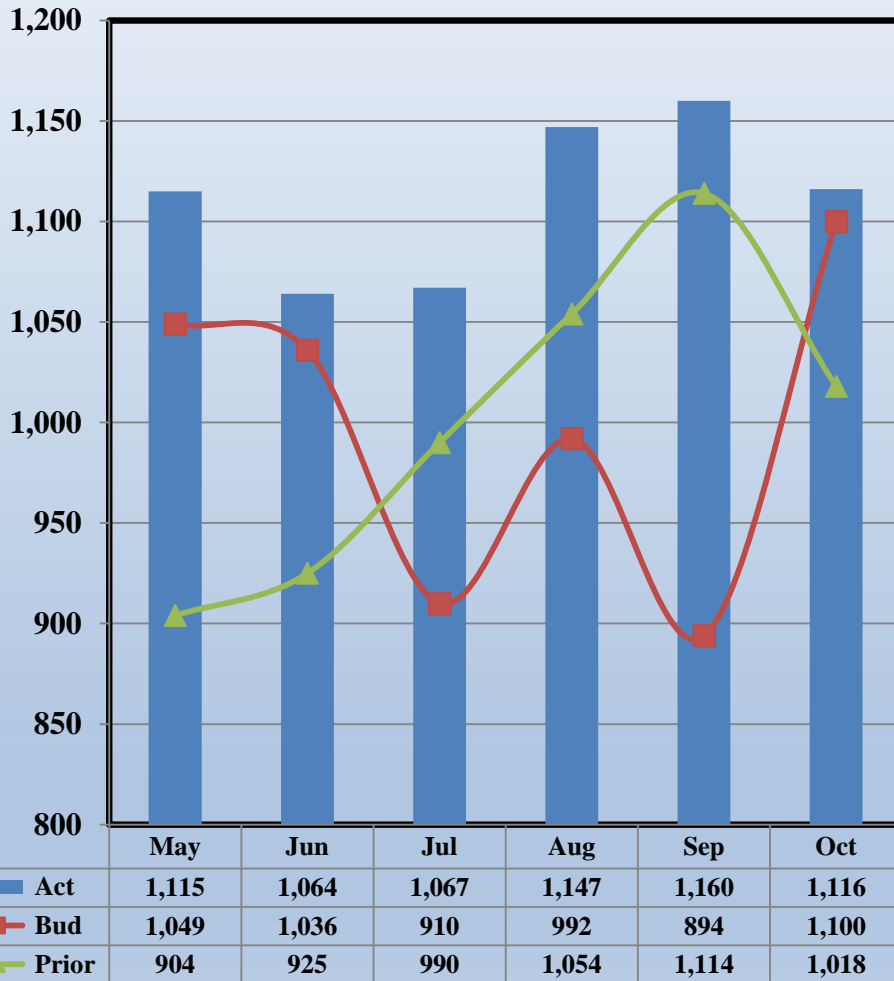
October 31, 2023

Volume



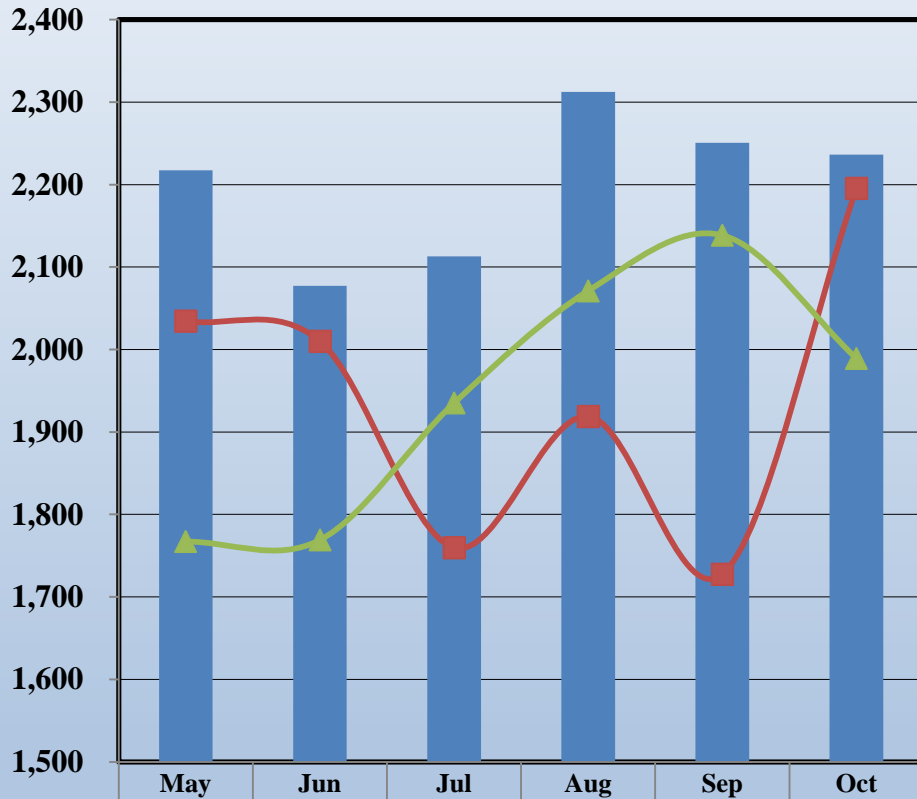
Admissions

Total – Adults and NICU



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,116	1,100	1,018
Var %		1.5%	9.6%
Year-To-Date	1,116	1,100	1,018
Var %		1.5%	9.6%
Annualized	13,171	13,155	11,903
Var %		0.1%	10.7%

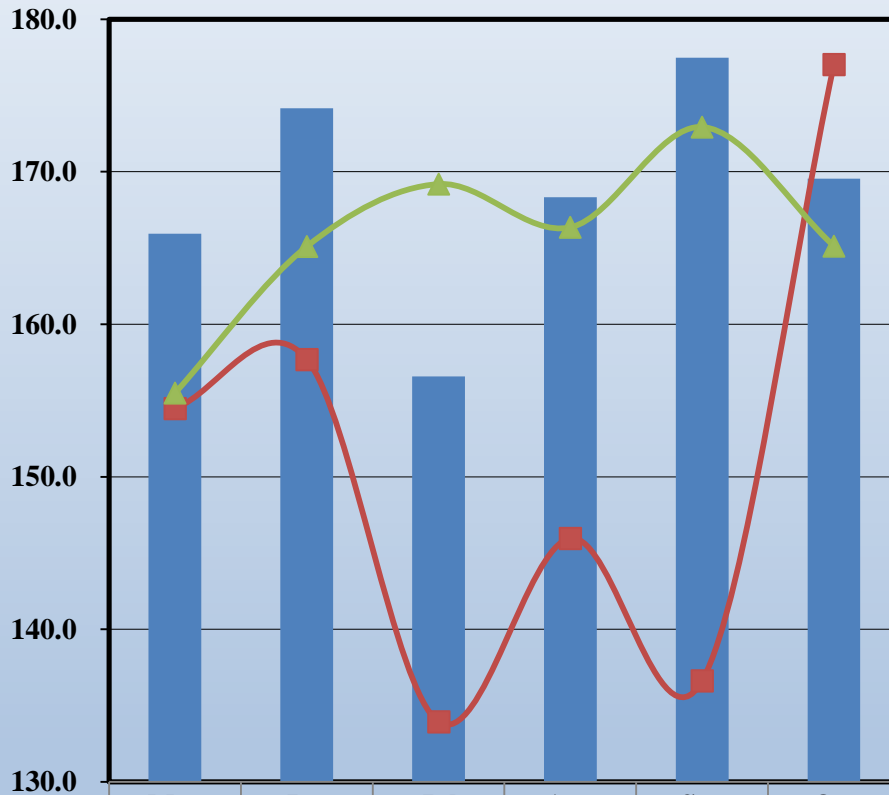
Adjusted Admissions



Act	2,217	2,077	2,113	2,313	2,251	2,236
Bud	2,035	2,010	1,760	1,919	1,728	2,195
Prior	1,767	1,769	1,935	2,071	2,139	1,989

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,236	2,195	1,989
Var %		1.9%	12.4%
Year-To-Date	2,236	2,195	1,989
Var %		1.9%	12.4%
Annualized	25,535	25,494	22,237
Var %		0.2%	14.8%

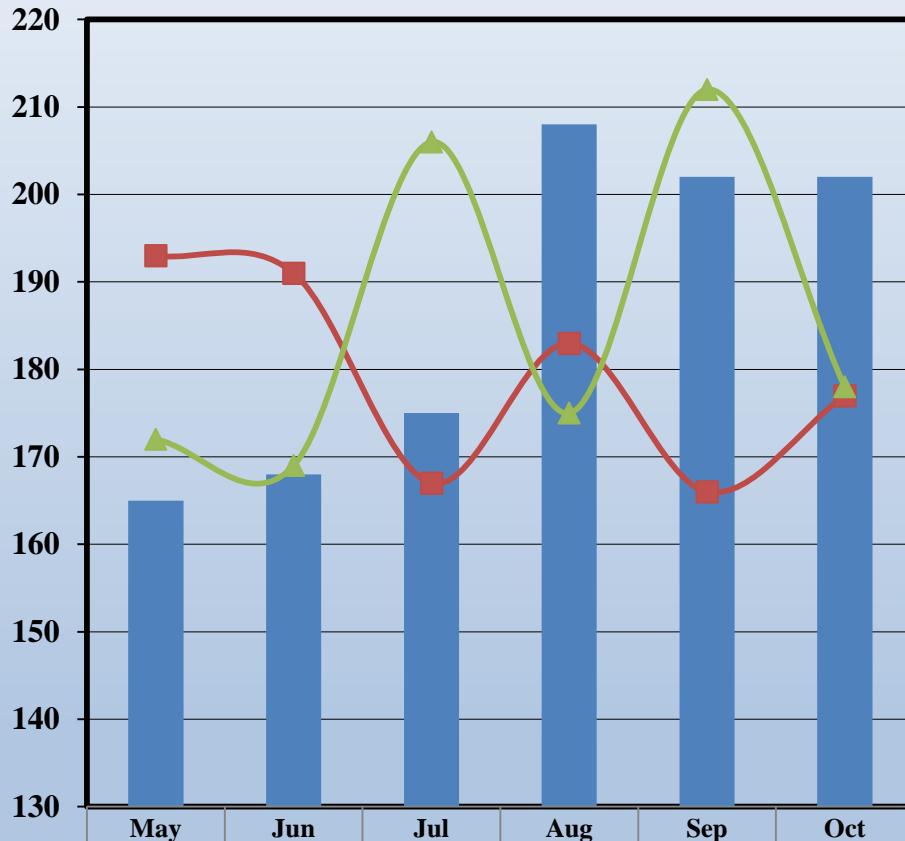
Average Daily Census



	May	Jun	Jul	Aug	Sep	Oct
Act	165.9	174.2	156.6	168.3	177.5	169.5
Bud	154.5	157.7	133.9	146.0	136.6	177.0
Prior	155.5	165.1	169.2	166.4	172.9	165.1

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	169.5	177.0	165.1
Var %		-4.2%	2.7%
Year-To-Date	169.5	177.0	165.1
Var %		-4.2%	2.7%
Annualized	175.0	176.2	175.5
Var %		-0.6%	-0.2%

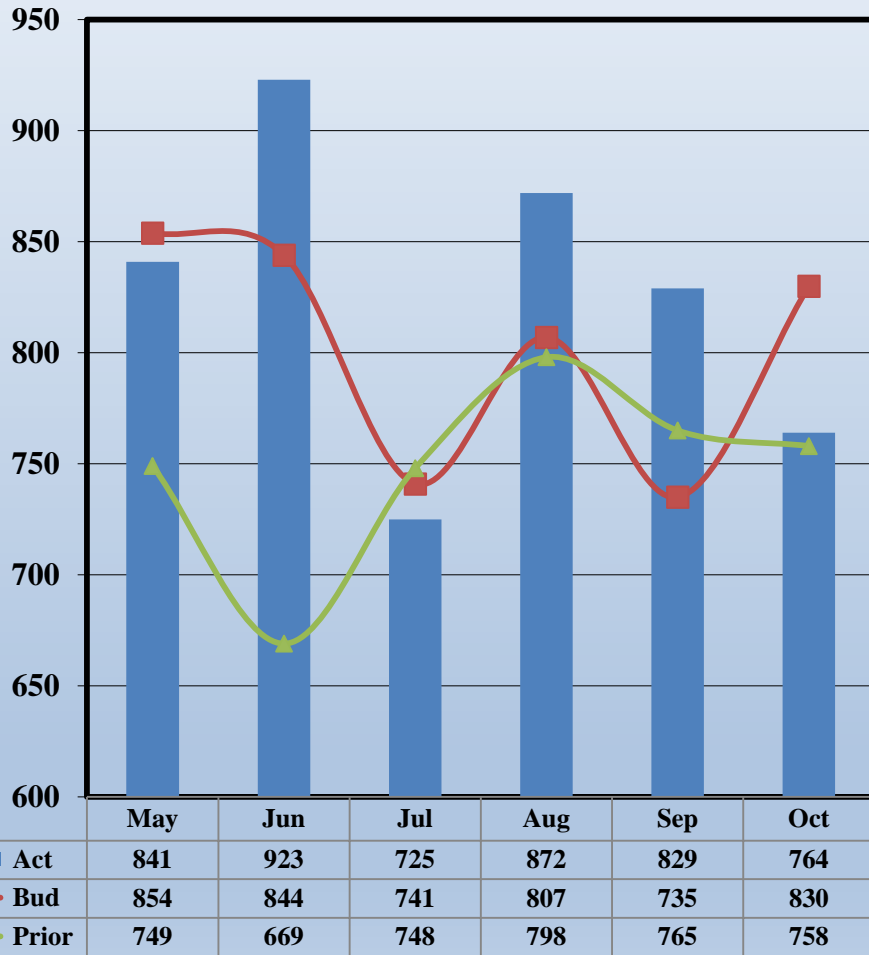
Deliveries



	May	Jun	Jul	Aug	Sep	Oct
Act	165	168	175	208	202	202
Bud	193	191	167	183	166	177
Prior	172	169	206	175	212	178

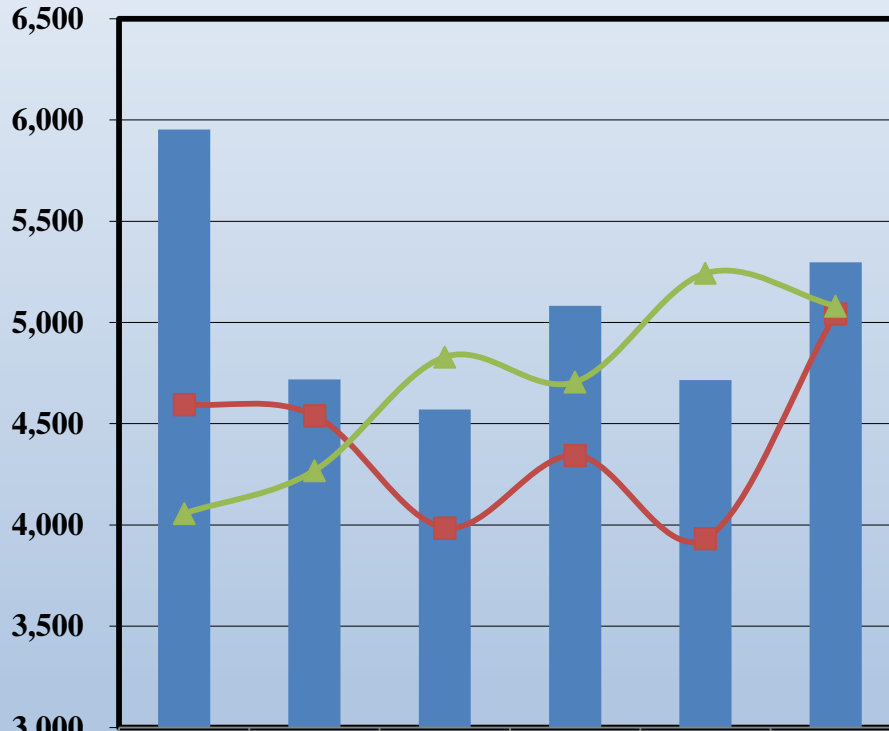
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	202	177	178
Var %		14.1%	13.5%
Year-To-Date	202	177	178
Var %		14.1%	13.5%
Annualized	2,201	2,176	2,176
Var %		1.1%	1.1%

Total Surgical Cases



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	764	830	758
Var %		-8.0%	0.8%
Year-To-Date	764	830	758
Var %		-8.0%	0.8%
Annualized	9,508	9,574	8,882
Var %		-0.7%	7.0%

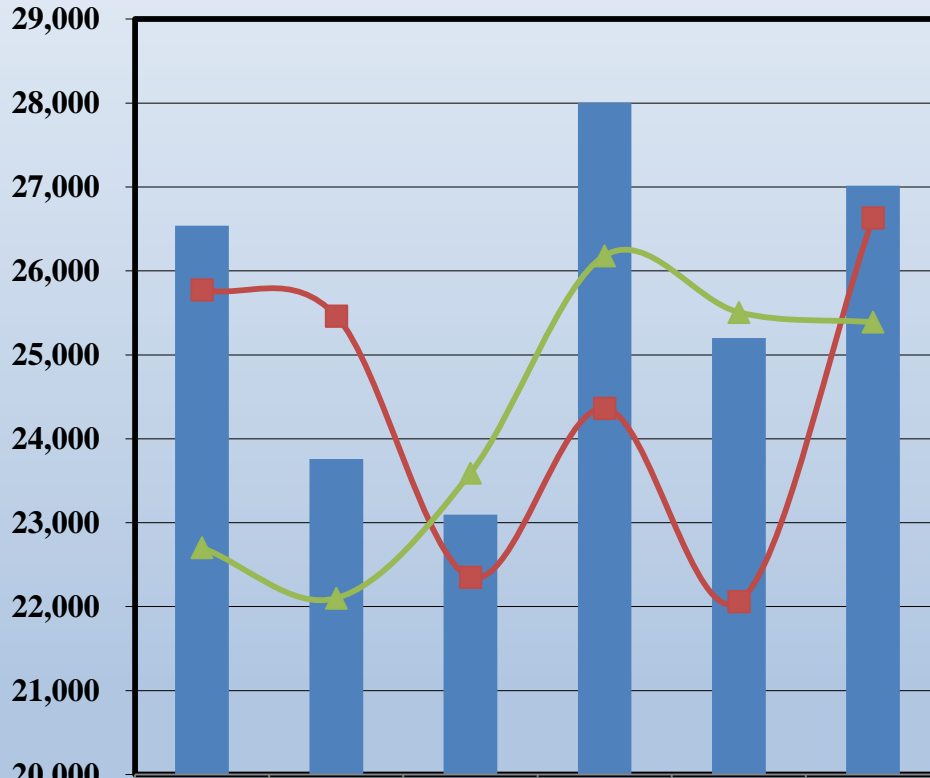
Emergency Room Visits



	May	Jun	Jul	Aug	Sep	Oct
Act	5,953	4,719	4,570	5,082	4,715	5,297
Bud	4,596	4,540	3,986	4,345	3,933	5,043
Prior	4,057	4,269	4,830	4,706	5,243	5,081

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	5,297	5,043	5,081
Var %		5.0%	4.3%
Year-To-Date	5,297	5,043	5,081
Var %		5.0%	4.3%
Annualized	61,123	60,869	54,634
Var %		0.4%	11.9%

Total Outpatient Occasions of Service

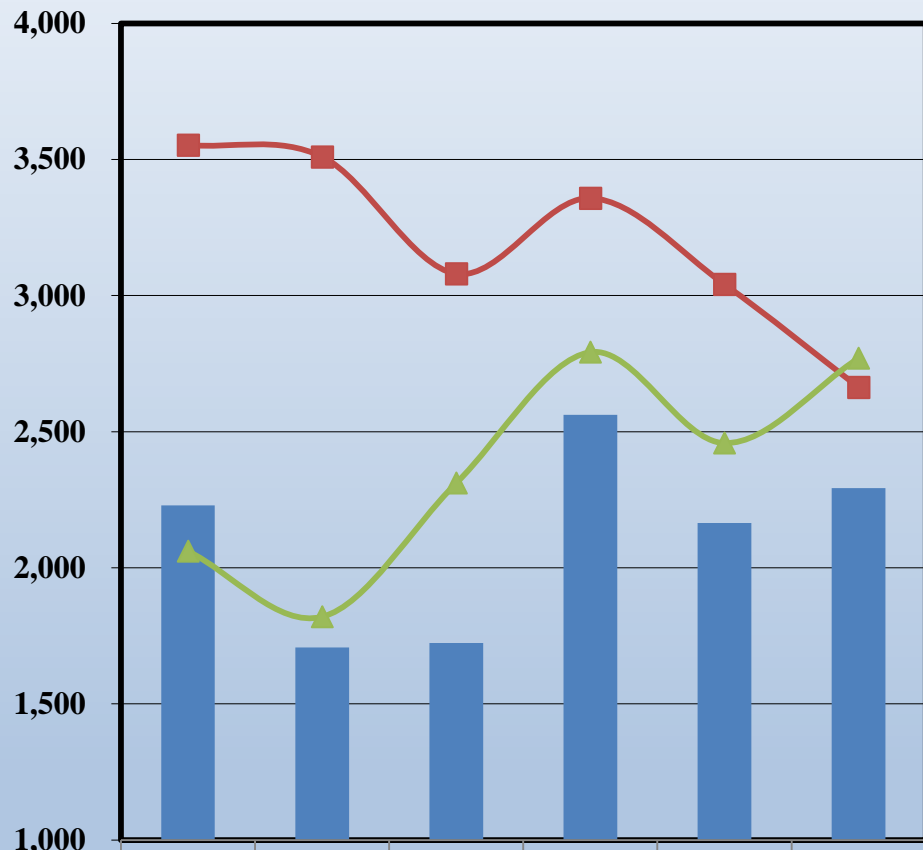


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	27,016	26,634	25,389
Var %		1.4%	6.4%
Year-To-Date	27,016	26,634	25,389
Var %		1.4%	6.4%
Annualized	305,917	305,535	290,068
Var %		0.1%	5.5%

	May	Jun	Jul	Aug	Sep	Oct
Act	26,540	23,760	23,097	28,001	25,201	27,016
Bud	25,775	25,462	22,351	24,365	22,062	26,634
Prior	22,701	22,101	23,590	26,182	25,507	25,389

Urgent Care Visits

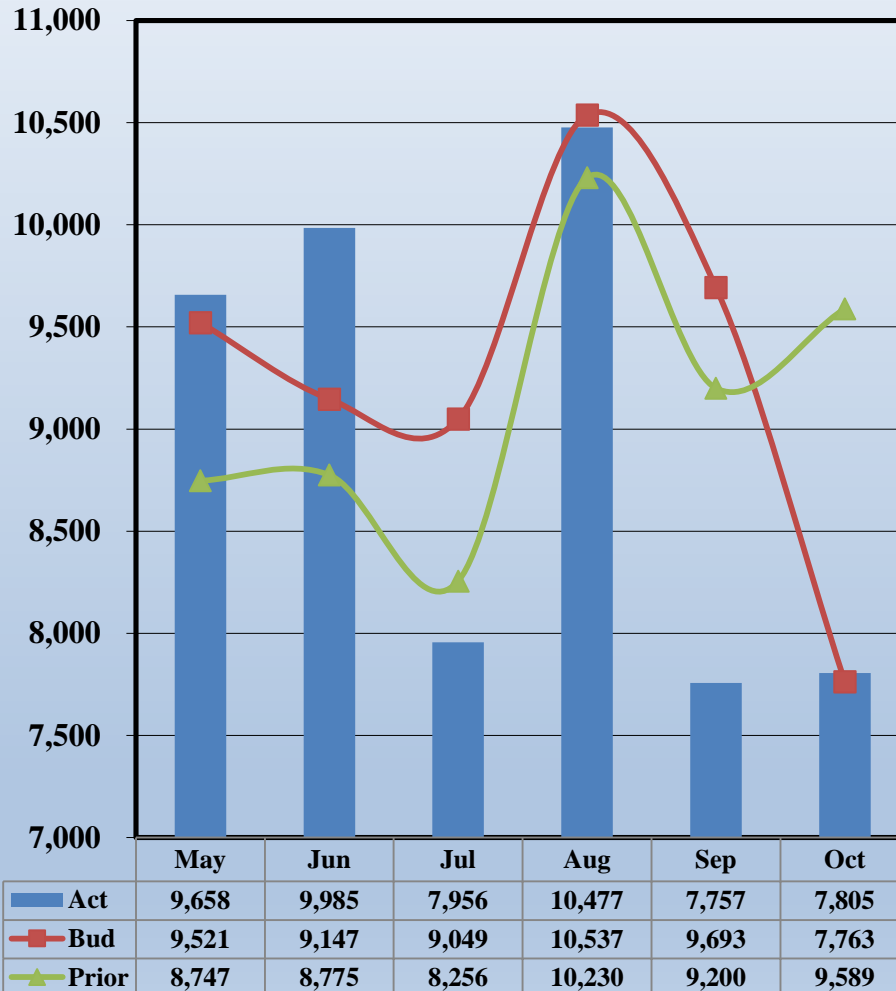
(JBS Clinic, West University & 42nd Street)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,293	2,663	2,770
Var %		-13.9%	-17.2%
Year-To-Date	2,293	2,663	2,770
Var %		-13.9%	-17.2%
Annualized	28,396	28,766	35,133
Var %		-1.3%	-19.2%

	May	Jun	Jul	Aug	Sep	Oct
■ Act	2,229	1,707	1,724	2,562	2,165	2,293
■ Bud	3,553	3,510	3,080	3,358	3,041	2,663
▲ Prior	2,061	1,820	2,311	2,792	2,458	2,770

Total ProCare Office Visits



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	7,805	7,763	9,589
Var %		0.5%	-18.6%
Year-To-Date	7,805	7,763	9,589
Var %		0.5%	-18.6%
Annualized	107,734	107,692	107,148
Var %		0.0%	0.5%

Staffing



Full Time Equivalent Employees

Breakdown of Hospital Only Productive FTEs Including Contract Labor

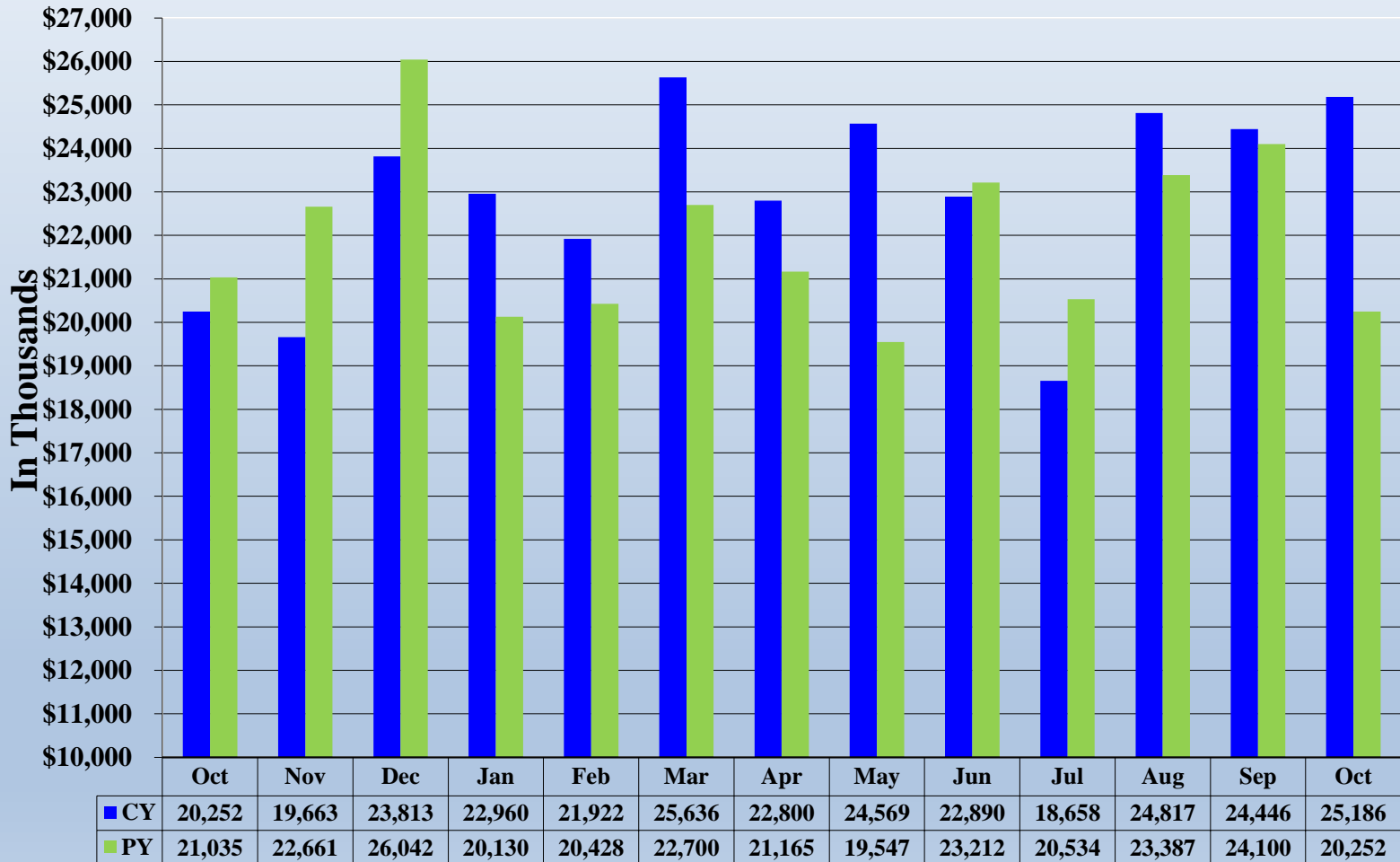
	FY23 Total Proj FTEs	Percent of Tot FTEs	FY24 Total Bud FTEs	Percent of Tot FTEs	Act FY24 Total YTD FTEs	Percent of Tot FTEs	Variance from FY24 Budget	Percent Variance from FY24 Budget
FIXED STAFFING								
Admin	102.1	6.3%	104.4	6.1%	103.8	6.1%	(0.6)	-0.6%
Finance	114.7	7.1%	118.0	6.9%	103.3	6.1%	(14.6)	-12.4%
NSG/ANC Clinical	103.0	6.3%	108.2	6.4%	106.3	6.2%	(1.9)	-1.8%
NSG/ANC Non-Clinical	307.7	18.9%	319.4	18.7%	294.3	17.3%	(25.1)	-7.9%
Total	627.6	38.6%	650.0	38.1%	607.7	35.7%	(42.3)	-6.5%
VAR STAFFING								
Ancil. Clinical	244.6	15.1%	252.0	14.8%	249.3	14.6%	(2.7)	-1.1%
NSG - Acute	424.9	26.2%	430.6	25.3%	432.3	25.4%	1.6	0.4%
NSG - ED	106.2	6.5%	116.2	6.8%	113.1	6.6%	(3.0)	-2.6%
NSG - Surgical	124.6	7.7%	130.6	7.7%	118.3	6.9%	(12.2)	-9.4%
Respiratory	43.6	2.7%	48.7	2.9%	44.6	2.6%	(4.1)	-8.5%
UC/FHC	53.3	3.3%	75.7	4.4%	68.4	4.0%	(7.2)	-9.5%
Total	997.1	61.4%	1,053.7	61.9%	1,026.0	60.2%	(27.7)	-2.6%
GRAND TOTAL	1,624.7	100.0%	1,703.7	100.0%	1,633.7	100.0%	(70.0)	-4.1%

Accounts Receivable



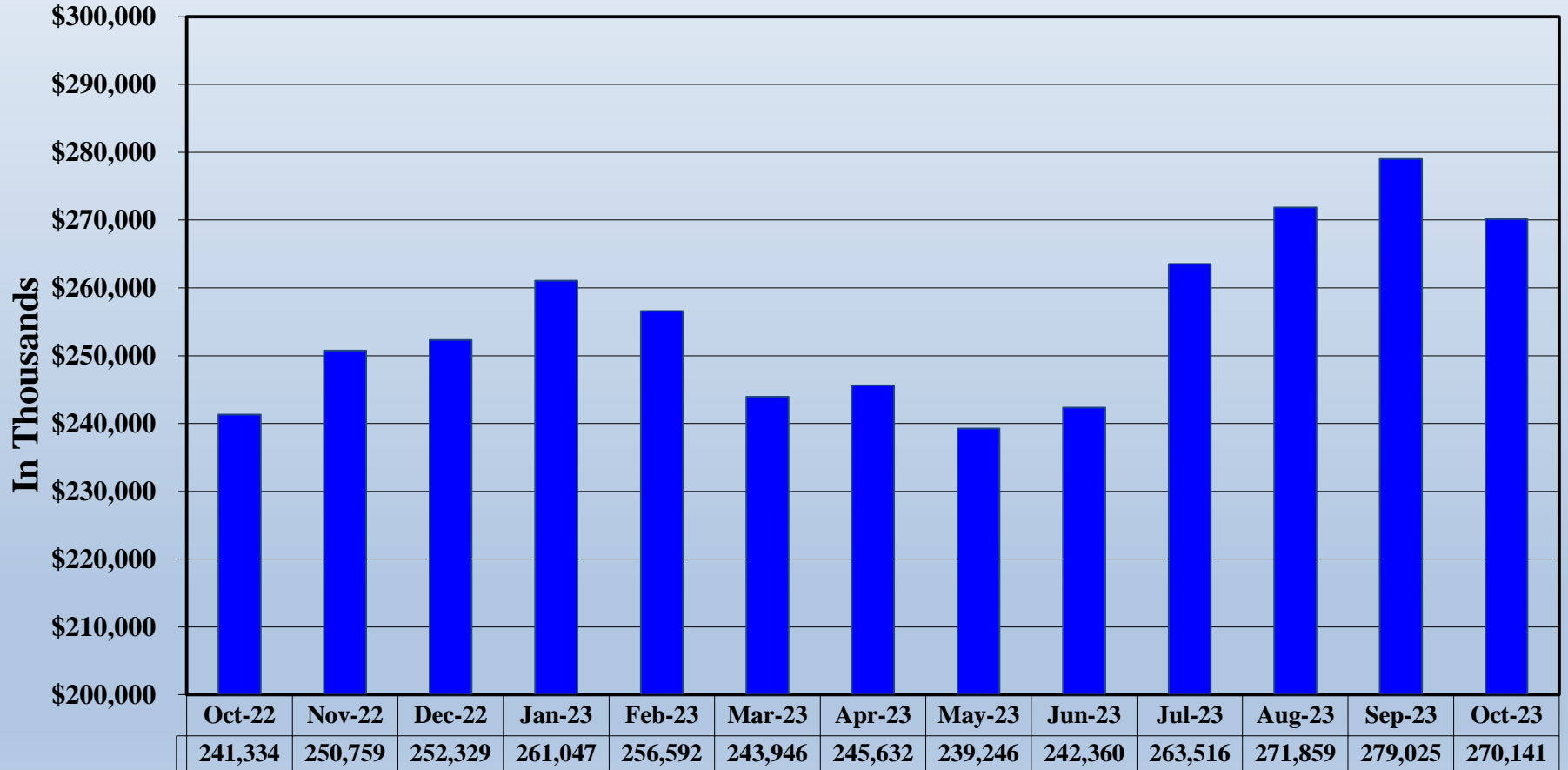
Total AR Cash Receipts

13 Month Trending



Total Accounts Receivable – Gross

Thirteen Month Trending

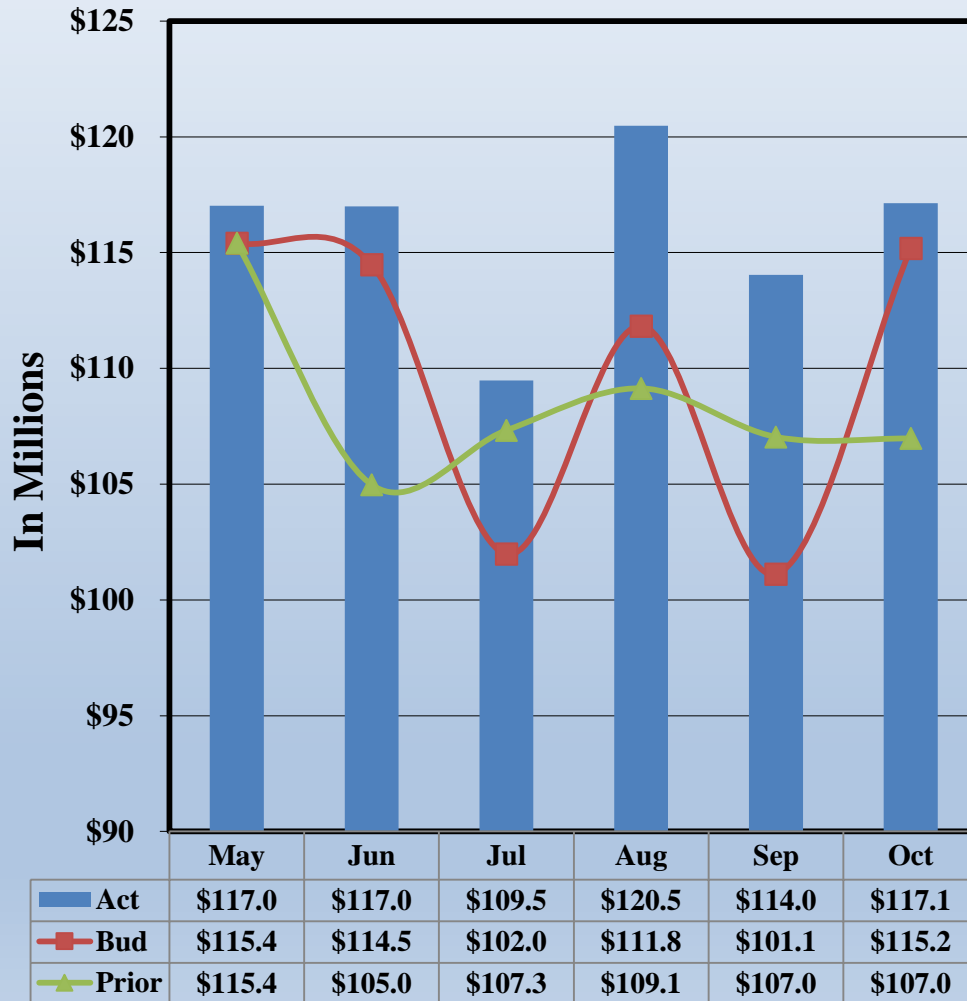


Revenues & Revenue Deductions



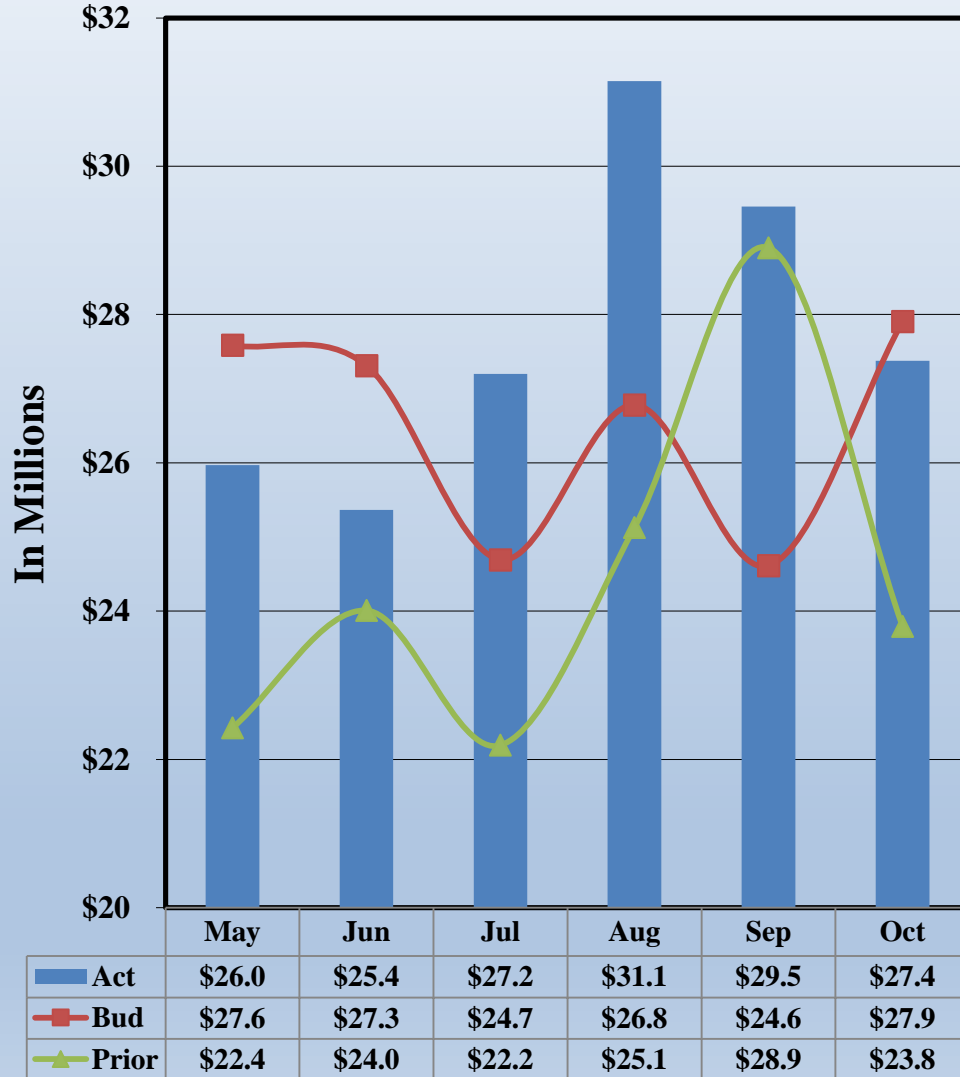
Total Patient Revenues

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 117.1	\$ 115.2	\$ 107.0
Var %		1.7%	9.5%
Year-To-Date	\$ 117.1	\$ 115.2	\$ 107.0
Var %		1.7%	9.5%
Annualized	\$ 1,367.4	\$ 1,365.5	\$ 1,302.7
Var %		0.1%	5.0%

Total Net Patient Revenues

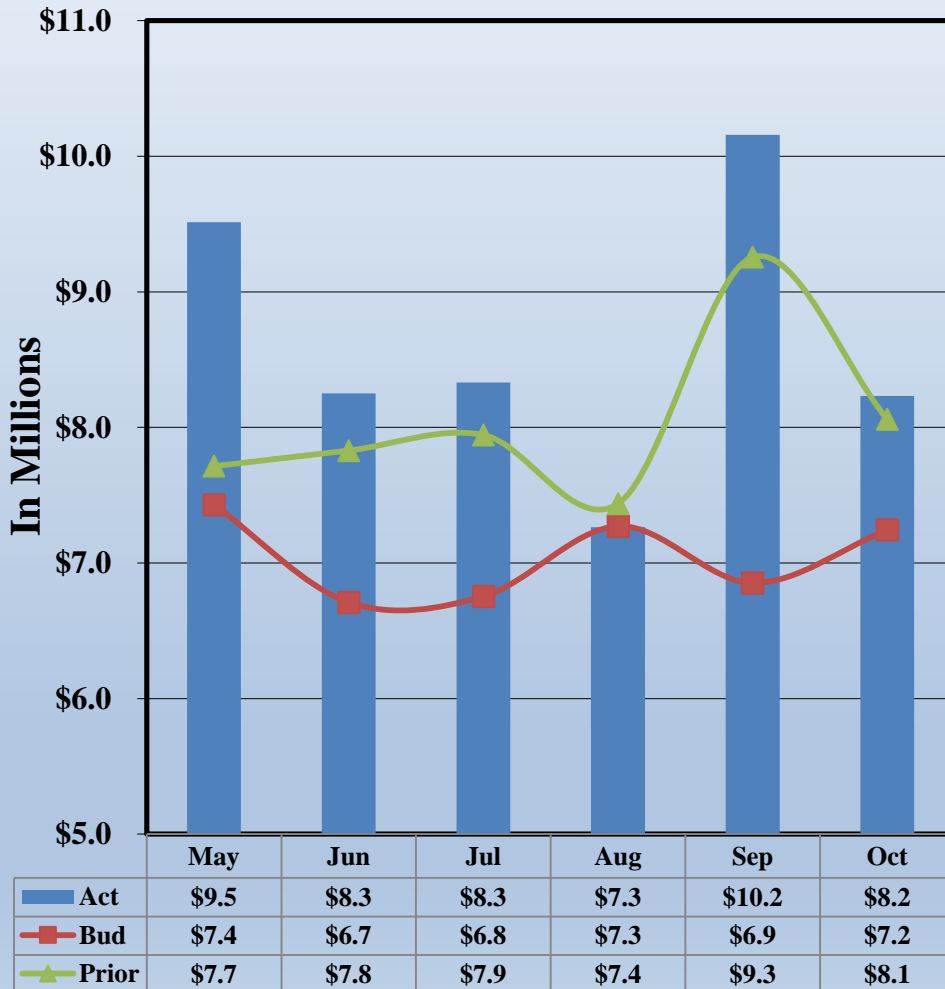


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 27.4	\$ 27.9	\$ 23.8
Var %		-1.9%	15.0%
Year-To-Date	\$ 27.4	\$ 27.9	\$ 23.8
Var %		-1.9%	15.0%
Annualized	\$ 324.4	\$ 324.9	\$ 294.9
Var %		-0.2%	10.0%

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income

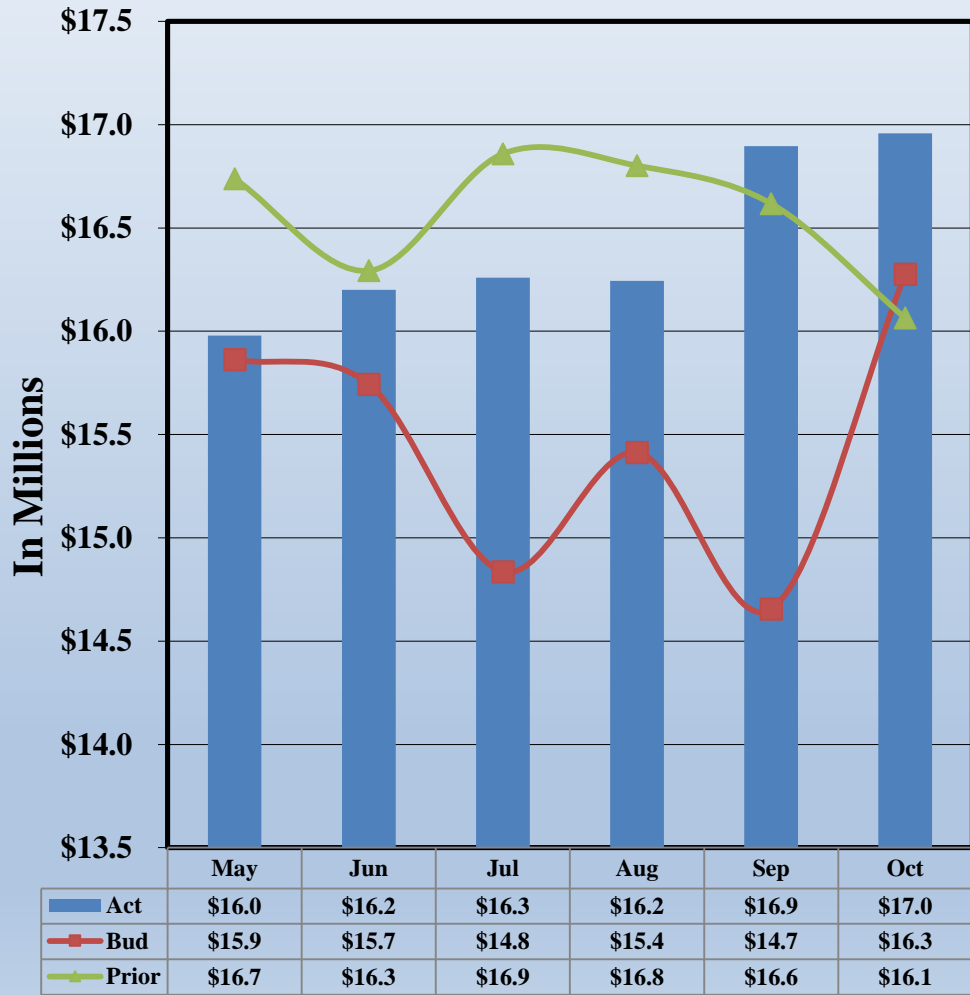


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 8.2	\$ 7.2	\$ 8.1
Var %		13.6%	2.1%
Year-To-Date	\$ 8.2	\$ 7.2	\$ 8.1
Var %		13.6%	2.1%
Annualized	\$ 95.4	\$ 59.7	\$ 56.0
Var %		59.9%	70.3%

Operating Expenses



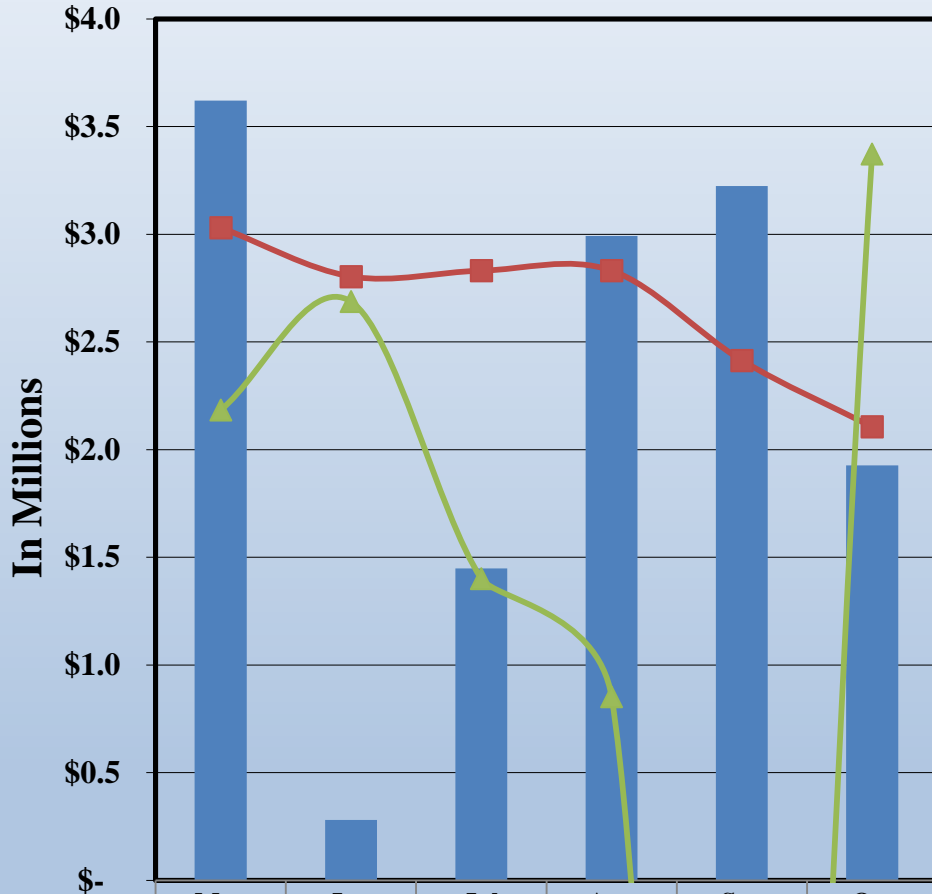
Salaries, Wages & Contract Labor (Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 17.0	\$ 16.3	\$ 16.1
Var %		4.3%	5.6%
Year-To-Date	\$ 17.0	\$ 16.3	\$ 16.1
Var %		4.3%	5.6%
Annualized	\$ 192.5	\$ 191.8	\$ 199.0
Var %		0.4%	-3.3%

Employee Benefit Expense

(Ector County Hospital District)

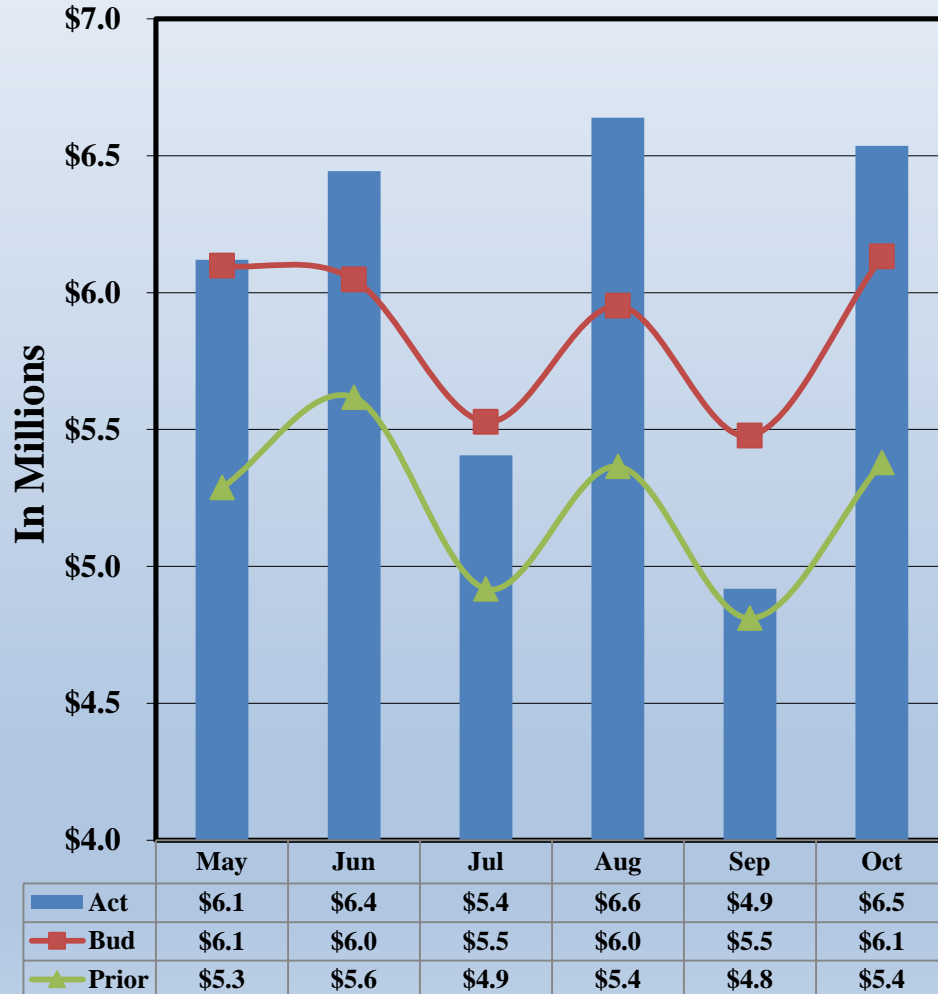


Act	May	Jun	Jul	Aug	Sep	Oct
Bud	\$3.0	\$2.8	\$2.8	\$2.8	\$2.4	\$2.1
Prior	\$2.2	\$2.7	\$1.4	\$0.9	\$(6.1)	\$3.4

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 1.9	\$ 2.1	\$ 3.4
Var %		-8.4%	-42.9%
Year-To-Date	\$ 1.9	\$ 2.1	\$ 3.4
Var %		-8.4%	-42.9%
Annualized	\$ 47.1	\$ 33.1	\$ 21.7
Var %		42.3%	117.1%

Supply Expense

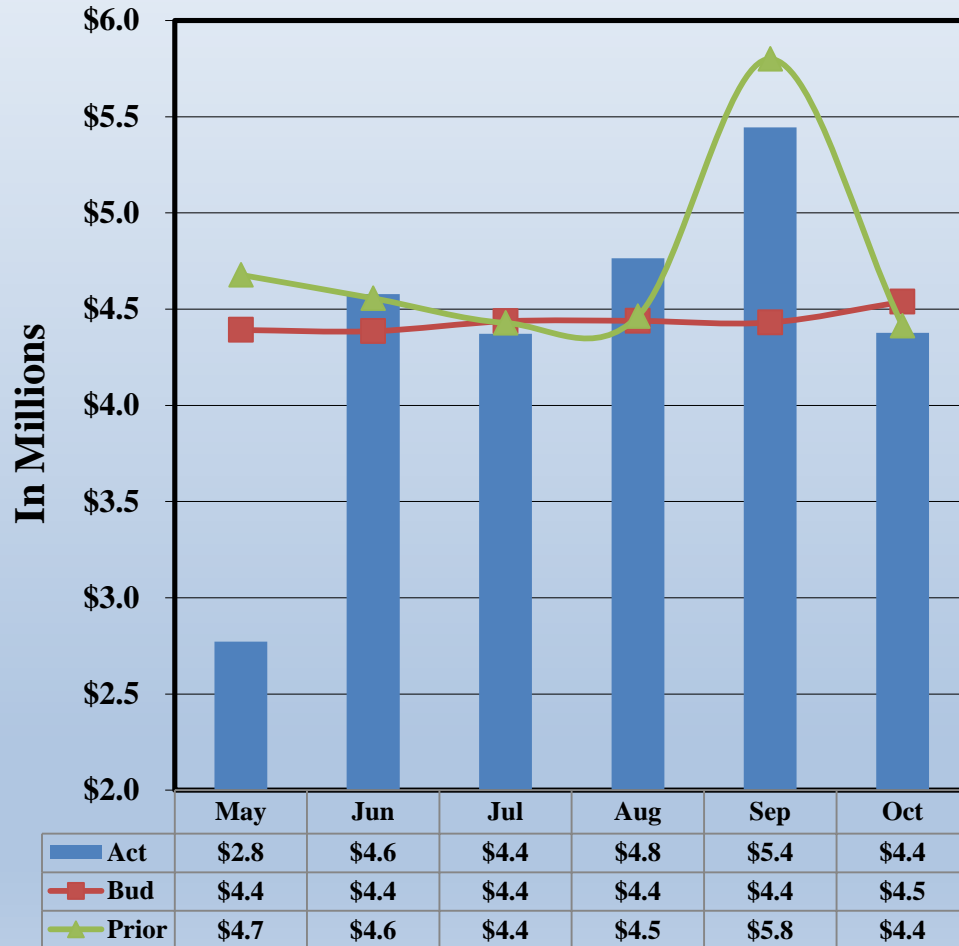
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 6.5	\$ 6.1	\$ 5.4
Var %		6.7%	21.5%
Year-To-Date	\$ 6.5	\$ 6.1	\$ 5.4
Var %		6.7%	21.5%
Annualized	\$ 70.7	\$ 70.3	\$ 63.0
Var %		0.6%	12.2%

Purchased Services

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.4	\$ 4.5	\$ 4.4
Var %		-3.2%	-0.8%
Year-To-Date	\$ 4.4	\$ 4.5	\$ 4.4
Var %		-3.2%	-0.8%
Annualized	\$ 53.6	\$ 53.7	\$ 54.2
Var %		-0.2%	-1.1%

Total Operating Expense

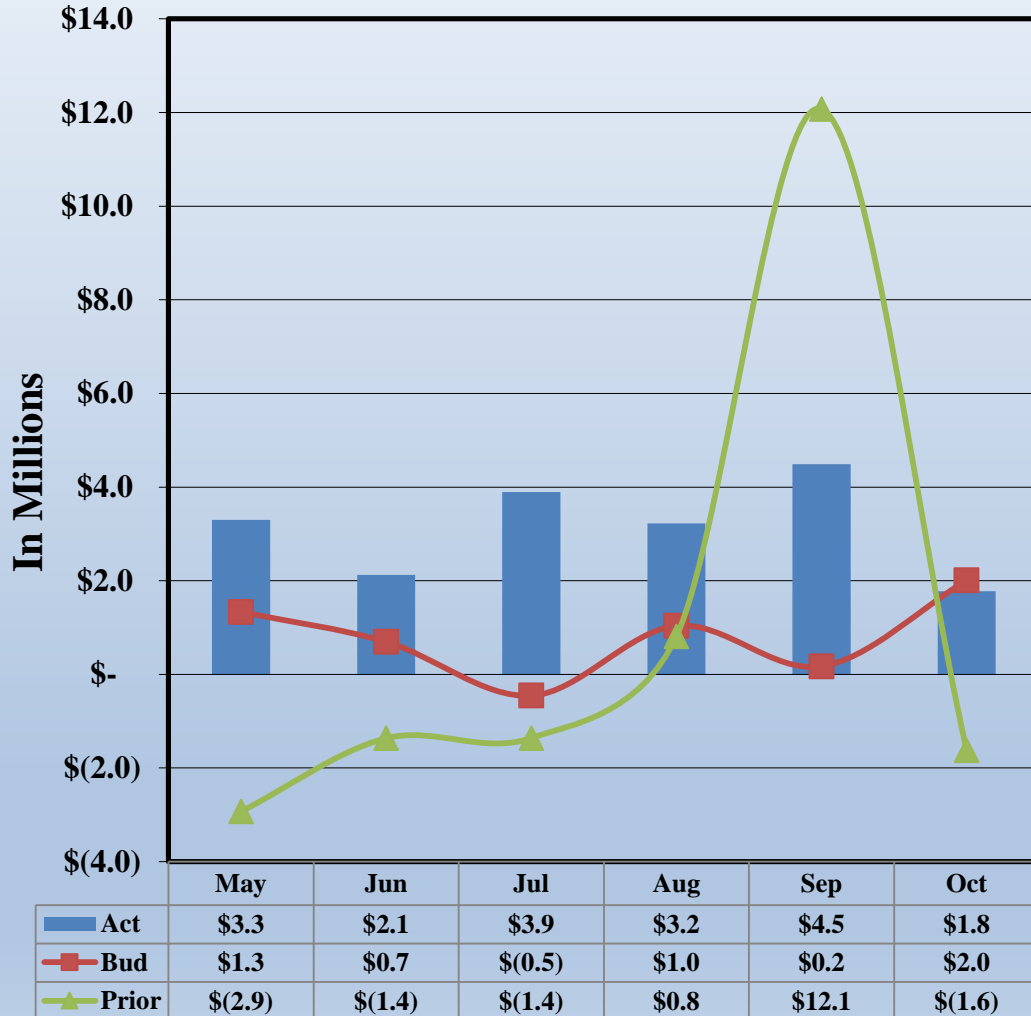
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 33.8	\$ 33.1	\$ 33.5
Var %		1.9%	0.9%
Year-To-Date	\$ 33.8	\$ 33.1	\$ 33.5
Var %		1.9%	0.9%
Annualized	\$ 411.6	\$ 397.0	\$ 390.9
Var %		3.7%	5.3%

Operating EBIDA

Ector County Hospital District Operations

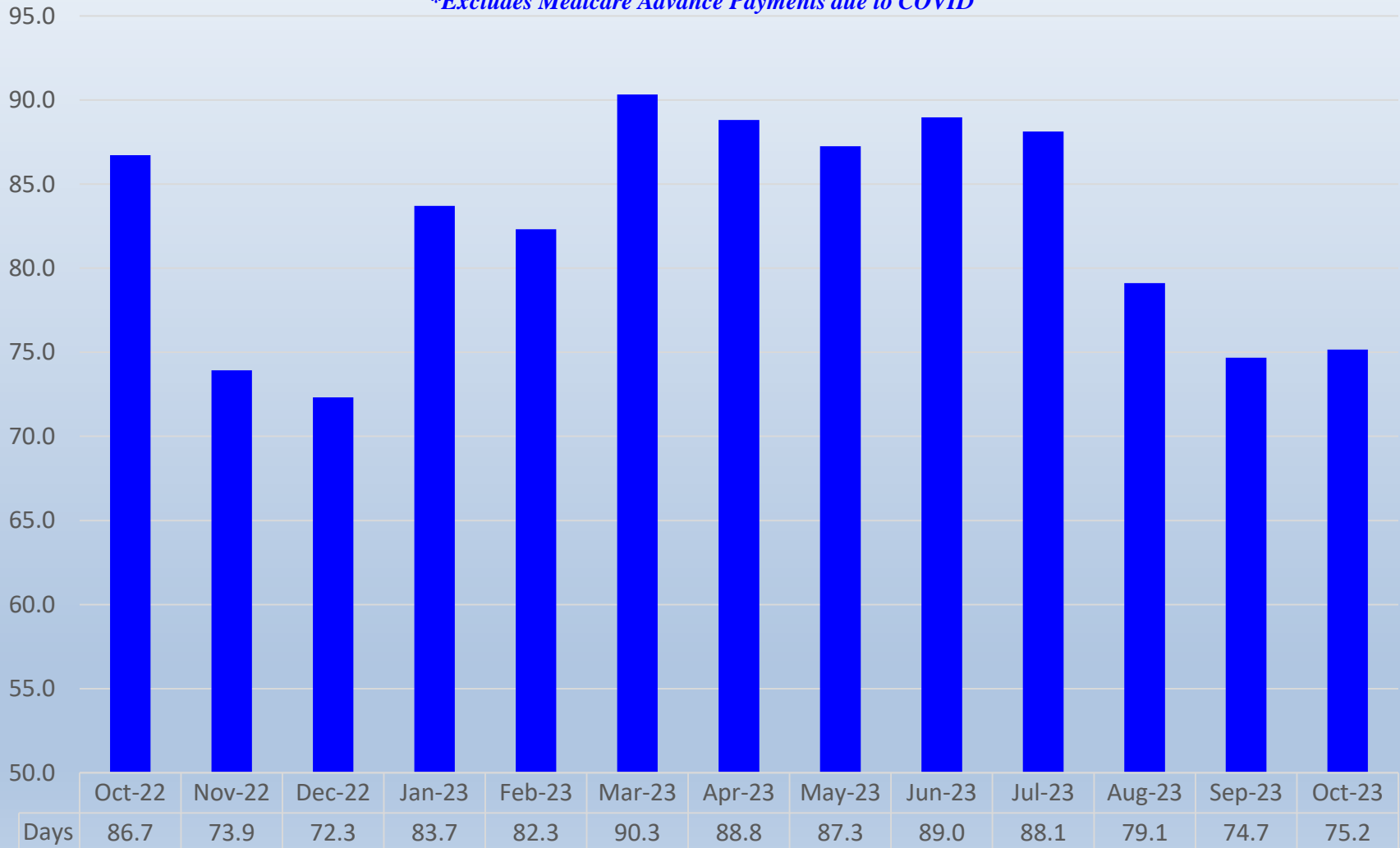


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 1.8	\$ 2.0	\$ (1.6)
Var %		-10.0%	-212.5%
Year-To-Date	\$ 1.8	\$ 2.0	\$ (1.6)
Var %		-10.0%	-212.5%
Annualized	\$ 11.5	\$ 19.8	\$ 2.4
Var %		-41.9%	379.2%

Days Cash on Hand

Thirteen Month Trending

**Excludes Medicare Advance Payments due to COVID*



mch



MEMORANDUM

TO: ECHD Board of Directors

FROM: Trevor Tankersley, Director of Public Relations
 Through Alison Pradon, Vice President of Development

SUBJECT: WebMD Ignite Call Center (Formerly Healthgrades) – Renewal Contract

DATE: December 5, 2023

<u>Cost:</u>	
Contact Center Calls (English and Spanish) <i>(Based off estimated 250 calls/month - \$4,875/month)</i>	\$58,500.00
Monthly Maintenance <i>(Additions/Changes to Database – \$950/month for 12 months)</i>	\$11,400.00
Contact Center Weblink License & Maintenance <i>(License & Maintenance Fee – \$2,500/month for 12 months)</i>	<u>\$30,000.00</u>
Contract Total	\$99,900.00

Background:

This contract will be a one (1) year contract beginning on the service date. WebMD Ignite will provide a point of contact for all calls coming into the 640-6000 number. This includes event registrations, maintenance of online “Find a Physician” database, and warm transfer when connecting patients with clinics. We had been paying approximately \$13,075/month (or \$156,900 annually), but we worked with WebMD for a more personalized plan more representative of our usage and will see a \$57,000 decrease in price for FY 2024.

Staffing:

No additional FTE’s required.

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

Immediately

Funding:

\$99,900.00 (\$8,325/month) budgeted for Fiscal Year 2024 for monthly services.

MEMORANDUM

TO: ECHD Board of Directors

FROM: Tonya Coke, Director of Marketing
Through Alison Pradon, Vice President of Development

SUBJECT: Scorpion – Contract Renewal

DATE: December 5, 2023

Cost:

Monthly Charge Continuation	\$5,000.00
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Background:

This will be a three (3) year contract renewal.

Website:

- Free website refresh every 36 months
- All-inclusive annual support
- Vizient member rate

Technology:

- Full access to all CMS functionality
- Full Access Scorpion Marketing System Analytics Suite
- Hosting & Website Support
- 99.999% guaranteed site uptime and system availability
- Security validation & ongoing monitoring
- 24/7 website health monitoring
- Service Level Technical & Marketing Service
- Unlimited technical / marketing support requests
- <24-hour response to all support requests guaranteed
- <60-minute response to all urgent requests guaranteed
- Support requests may include content and system updates, creative support, etc.
- Digital Marketing Manager assigned to your account
- SEO monitoring and support
- Digital marketing campaign development, execution and reporting within Scorpion platform

Staffing:

No additional FTE's required.

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

N/A

A free redesign or refresh of your site, provided a new 36-month agreement is signed

Funding:

\$5,000 monthly maintenance

MEMORANDUM

TO: ECHD Board of Directors
 FROM: Linda Carpenter, Chief Information Officer
 SUBJECT: VMware Software License Support Renewal
 DATE: December 1, 2023

<u>Cost:</u>	
VMware Software License Support (1-Yr Renewal Support)	\$123,620.90
<u>Budget Reference:</u>	
FY2024 Operational Funds	\$123,620.90

Background:

VMware allows Medical Center Health System (MCHS) to run multiple application and operating system workloads on one server host, thus enabling better resource management. By creating a virtual machine that behaves exactly like an actual computer, VMware also allows everything running on that virtual machine to run in its own window. This is where we build and run all our applications. This is also where our Virtual Desktop Infrastructure (VDI) run. We have a total of 63 server host in our environment running almost 400 virtual servers and 1200 virtual desktops.

VMware support offers the necessary continued upgrades, maintenance and security updates for another year term.

Funding:

VMware Software License 1-Yr Support in the amount of \$123,620.90 from Superior Turnkey Solution will come from FY2024 budgeted operational funds.

MEMORANDUM

TO: ECHD Board of Directors
FROM: Linda Carpenter, Chief Information Officer
SUBJECT: Cisco SmartNet Hardware/Software Maintenance Support
DATE: December 1, 2023

Cost:

Cisco SmartNet Hardware/Software Maintenance Support (1-Yr Renewal Support)	\$139,292.00
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Budget Reference:

FY2024 Operational Funds	\$139,292.00
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Background:

Medical Center Health System (MCHS) uses Cisco devices for our data network. Network switches and routers serve as the central exchange point for network data flowing between computers, servers and medical equipment.

Cisco SmartNet service helps reduce downtime with fast, expert technical support and flexible hardware coverage provided by the Cisco Technical Assistance Center. It also provides OS software updates, including actionable security alerts required to secure our infrastructure network. Continued Hardware/License support for another year term will ensure the required management to further secure our network.

Funding:

Cisco SmartNet Hardware/Software 1YR Maintenance Support in the amount of \$139,292.00 from Calian Corporation will come from FY2024 budgeted operational funds.



Contract Memo

Date: November 27, 2023

To: Ector County Hospital District Board of Directors – Contract Review

Re: Oracle Contract for Regulatory Advising Engagement

Total Cost... (Budgeted FY 2024 at \$180,000.00 while awaiting quote) \$ 233,300.00
Regulatory Advising Engagement \$202,800.00 – 100% due on execution.
Travel Expense Allocation \$30,500.00 – This amount is included in the total, but will not be used for this engagement.

OBJECTIVE

Regulatory Advising Engagement: (2 Year Project)

- Provide expertise on governance, organizational eligibility, and federal policy/regulations, and regulatory programs, and identify potential risks.
- Provides recommendations on governance for federal regulatory programs such as Promoting Interoperability, by providing gap analysis and guidance through the new federal requirements as they are issued by CMS.

HISTORY

In 2017 MCHS Quality/Performance Improvement Department began a contract with Cerner Regulatory Advising to maneuver through the many new and upcoming federal policies/regulations necessary to stay compliant with Medicare standards and receive payment. Since the contract was initiated in 2017, we have continued with this service and have renewed every two years.



Medical Center Health System

Your One Source for Health

Fiscal Year 2024

Budget Update

December 5, 2023

FY 2024 Cash Position Summary

	Original	Revised
Net Loss from Operations	\$ (5,850,074)	\$ (274,308)
Add: Depreciation/Amortization	\$ 20,923,499	\$ 22,303,623
GASB 68 (proforma)	\$ (6,740,900)	\$ (6,740,900)
Interest Expense	\$ 774,357	\$ 1,112,627
EBIDA (Cash Flow)	<u>\$ 9,106,882</u>	<u>\$ 16,401,042</u>
Less: Debt Service	\$ (3,718,710)	\$ (3,718,710)
Capital Expenditures	<u>\$ (16,678,000)</u>	<u>\$ (16,678,000)</u>
Decrease in Cash	<u><u>\$ (11,289,828)</u></u>	<u><u>\$ (3,995,668)</u></u>

Regional Services
December Board Report

Regional Events

MCH invited regional members to LDI on 11/13- 34 members attended from the region.

Community Outreach

Primary Care Ector, Texas Tech Family, Internal, and Endo.

West Tx Urgent Care, Excel ED

Regional Site Visits

Rankin- Met with charge nurse in ED, no issues with transfers. I have reminded her we are auto accept for STEMI, strokes, and traumas. No needs currently. Met with referral specialist in clinic, no needs at this time she did ask if we had urology. I did let her know we have added another provider to our infectious disease clinic. No other needs currently.

McCamey- Met with CNO, she stated no issues with transfers at this time. She had some questions about the active shooter drill she and some of her staff would be attending ours. I will get her the details. She stated staff has said they are getting more handoffs than previously, and they are also getting more swing bed patients so if she glad to see that.

Met with clinic staff, no issues with referrals. Maria who does referrals will be retiring and someone internally will be taking over her role. I was able to meet with newest provider, introduced myself and role. He had questions about what type of stroke patients we can accept I have informed him; he was not aware we could not take LVO strokes. I left my contact information with him to call with any further questions.

Crane- Met with clinic staff, updated list of providers. They have not had issues with referrals. I was not able to meet with CEO Or CNO during this visit, will reach out to assure no needs.

Seminole- Myself and Gracie MCH chest pain coordinator met with ED staff and providers, updated on STEMI protocol. They were thankful for the tools and education provided. I was also able to meet with new CEO to introduce myself and role. I provided contact information to call with any assistance or needs.

Andrews- Myself and Gracie MCH chest pain coordinator met with ED staff and providers, updated on STEMI protocol. I also met with new referral specialist in clinic, provided MCH provider list and all clinic contacts. No needs currently.

MCH Telehealth

Month 23'	On Demand	Scheduled
January	20	95
February	24	65
March	21	76

April	20	70
May	24	70
June	10	64
July	16	37
August	17	89
September	21	80
October	18	81